

Car Buyer Journey: New Vehicle Buyers

JANUARY 2025

COX AUTOMOTIVE
MARKETING PARTNERSHIP



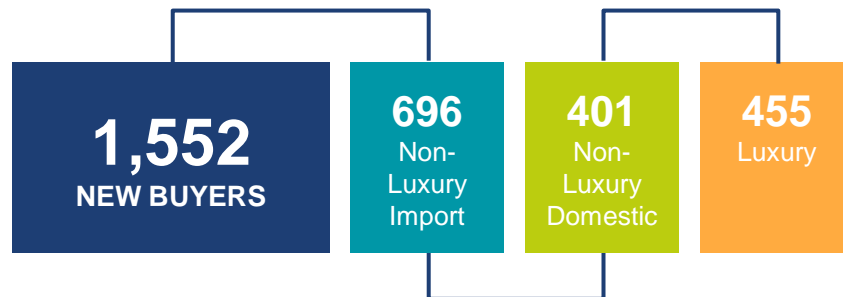
Study Objective & Methodology

Background

Cox Automotive has been researching the car buying journey for 15 years to monitor key changes in consumer buying behaviors.

Respondents

Online survey with consumers that have purchased or leased a new vehicle from September 2023 to August 2024.



*Used the Internet during the shopping/buying process.
Results are weighted to be representative of the buyer population.
Source: Cox Automotive Car Buyer Journey – 2024 //
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KEY TAKEAWAYS

5 big things

1

Buyers shop options as inventory & incentives rise

2

Buyer satisfaction & time spent reach all-time highs

3

Third party sites widen their lead as top source;
OEM sites expand with DR

4

Omnichannel experience is more seamless

5

Growth in aftermarket products & service loyalty



1

Buyers shop options as
inventory & incentives rise

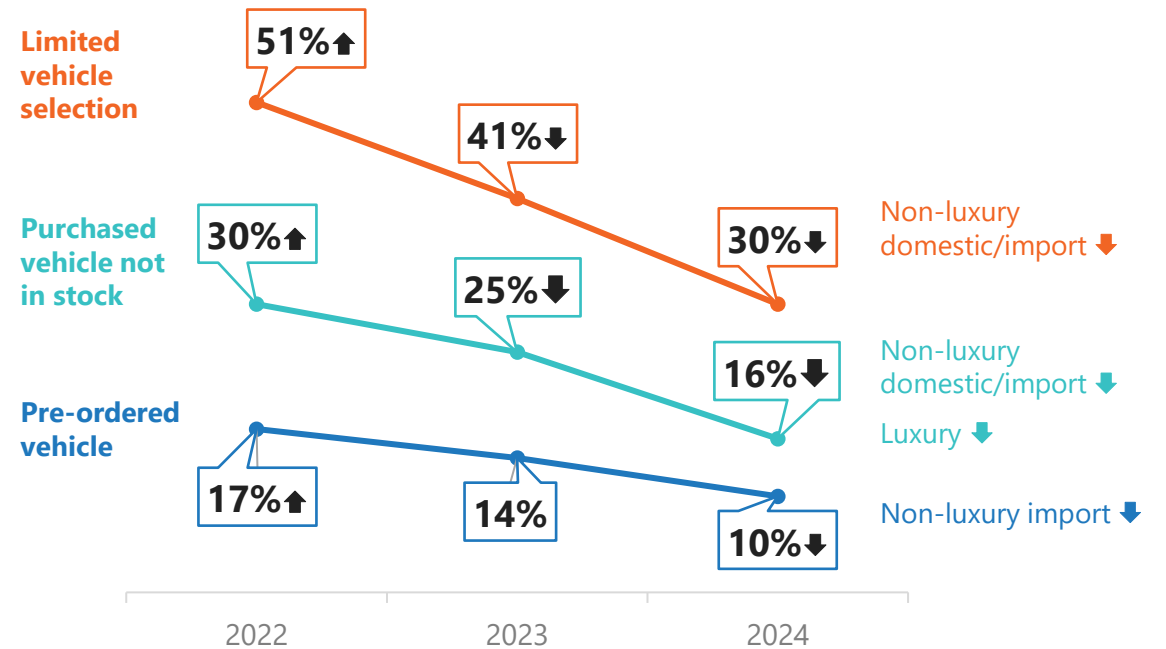


Many new buyers no longer view limited inventory as a challenge

Days in Inventory¹



Buyer Sentiment (New)

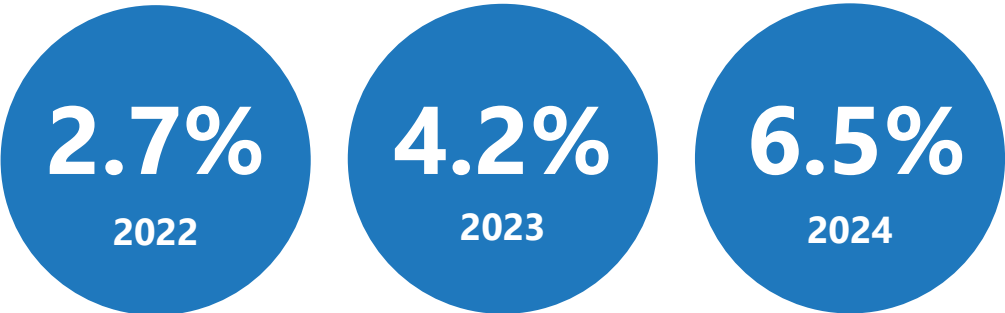


Growing OEM incentives lead to increased dealer outreach and less sticker shock

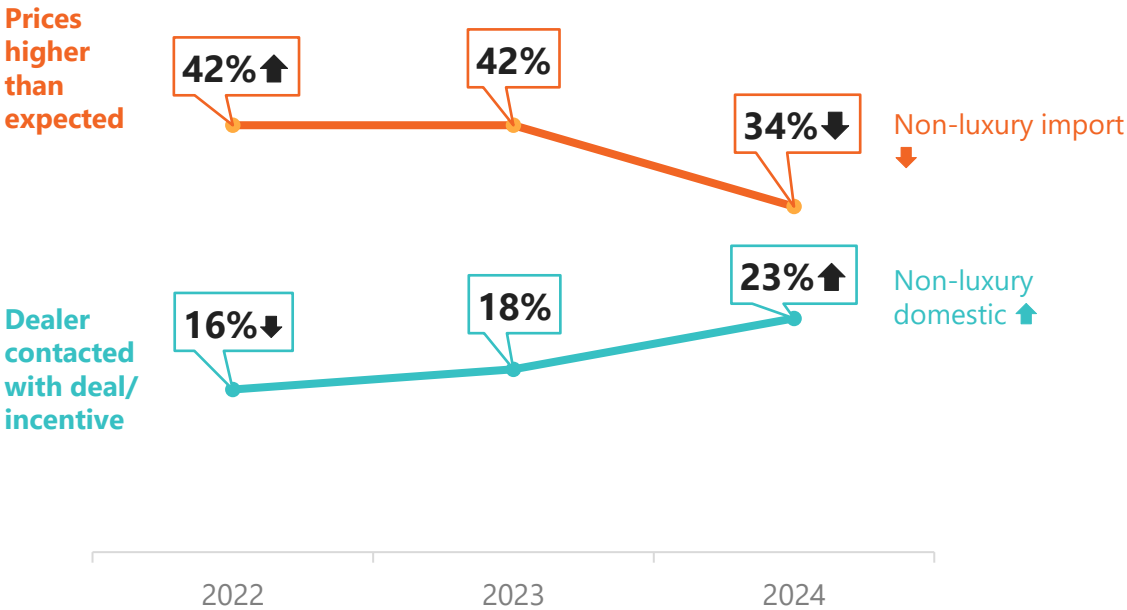
Average Price (ATP)¹



Incentives % of ATP¹



Buyer Sentiment (New)



Base: New-vehicle buyers.

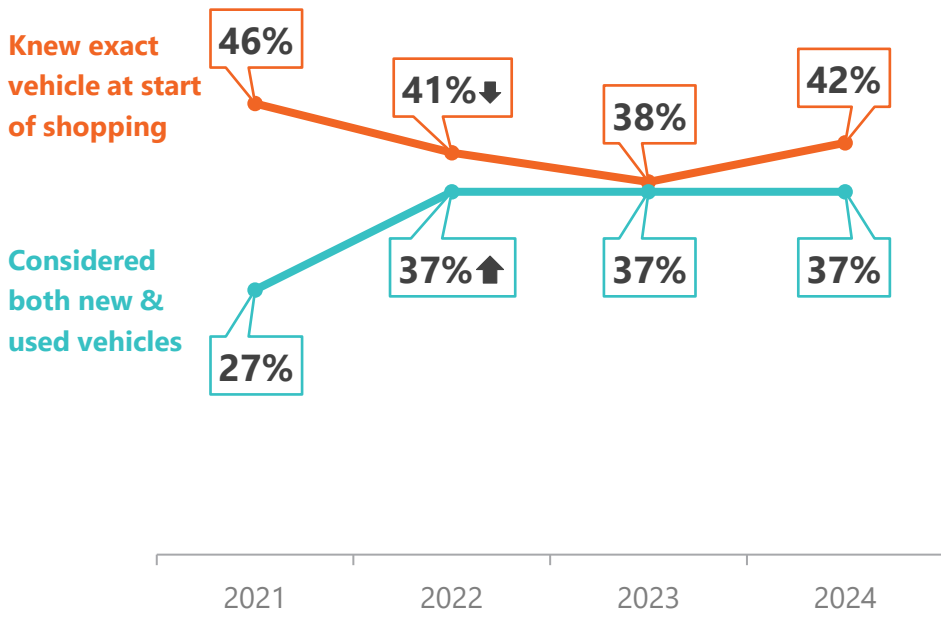
Arrows indicate significant differences from previous timeframe at the 95% confidence interval.

¹ Cox Automotive Market Maven Data.

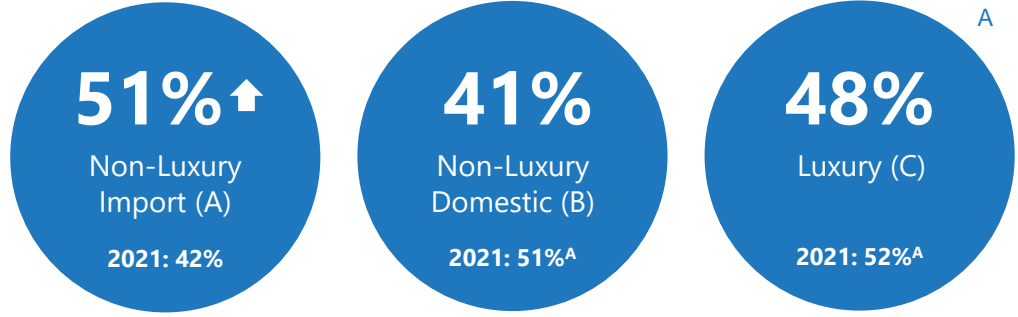
Source: Cox Automotive Car Buyer Journey – 2024 // © 2024 by Cox Automotive, Inc. All rights reserved.

Cross-shopping remains at a level higher than historic norms

New Buyer Mindset & Cross-Consideration (2024)



Knew exact car wanted at start of shopping



Considered both new and used vehicles



Base: New-vehicle buyers
 Letters indicate significant difference between groups at the 95% confidence interval
 Arrows indicate significant difference between years at the 95% confidence interval
 Source: Cox Automotive Car Buyer Journey – 2024 // © 2024 by Cox Automotive, Inc. All rights reserved.

Make loyalty highest among non-luxury buyers

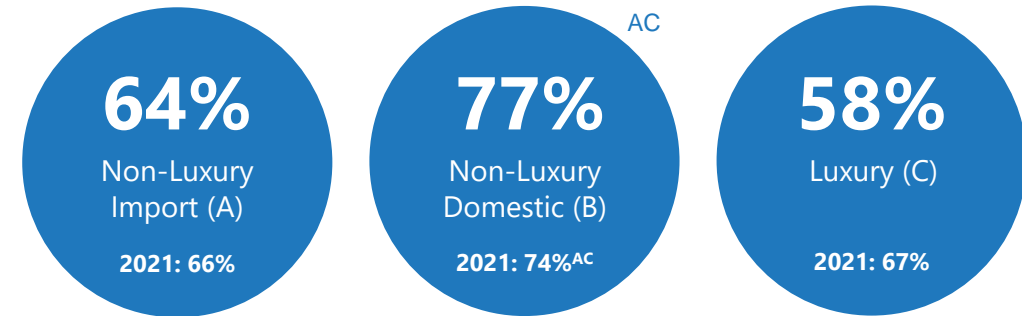
Make & Dealer Loyalty (2024)



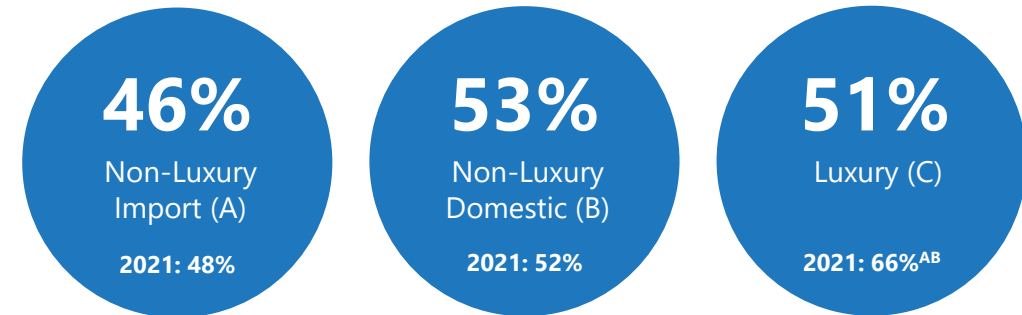
Make Loyal New buyers are:

- More likely located in the Midwest
- Less likely in an urban setting
- Less likely Multicultural
- Less likely Gen Z/Millennial

Make Loyalty



Dealer Loyalty



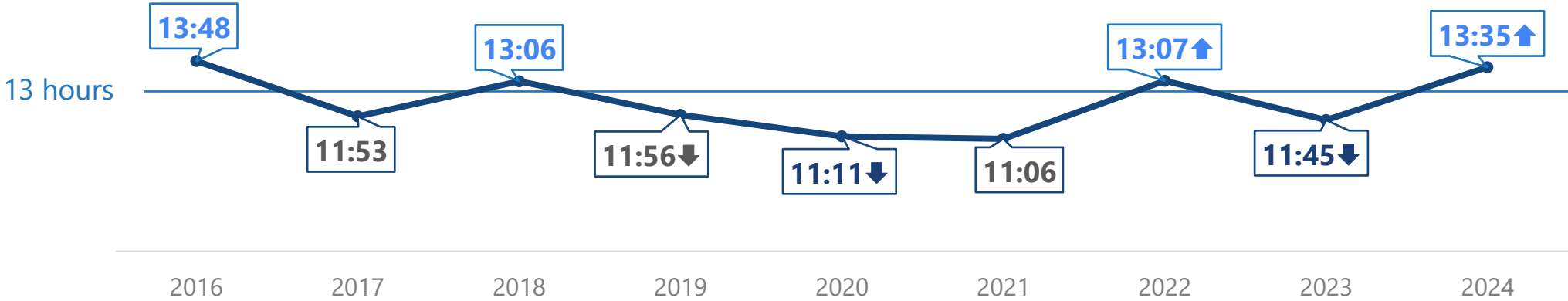
2

Buyer satisfaction & time spent reach all-time highs



Time spent shopping nearing an all-time high

Total Time Spent, hh:mm (New Buyer)



Base: New-vehicle buyers
 Arrows indicate significant difference between years at the 95% confidence interval
 "Researching & shopping with print" data not shown

Source: Cox Automotive Car Buyer Journey – 2024 // © 2024 by Cox Automotive, Inc. All rights reserved.

Time spent similar for luxury and non-luxury

2024 Total Time Spent, hh:mm (New Buyer)



	Researching & Shopping Online	Talking with Others	Visiting Other Dealerships/Sellers	With the Dealership/Seller Were Purchased
Non-Luxury Import (A)	6:52↑	0:46	2:49	2:59
Non-Luxury Domestic (B)	6:08	0:47	2:57	2:54
Luxury (C)	6:10↑	0:52↑	3:07↑	2:46↑

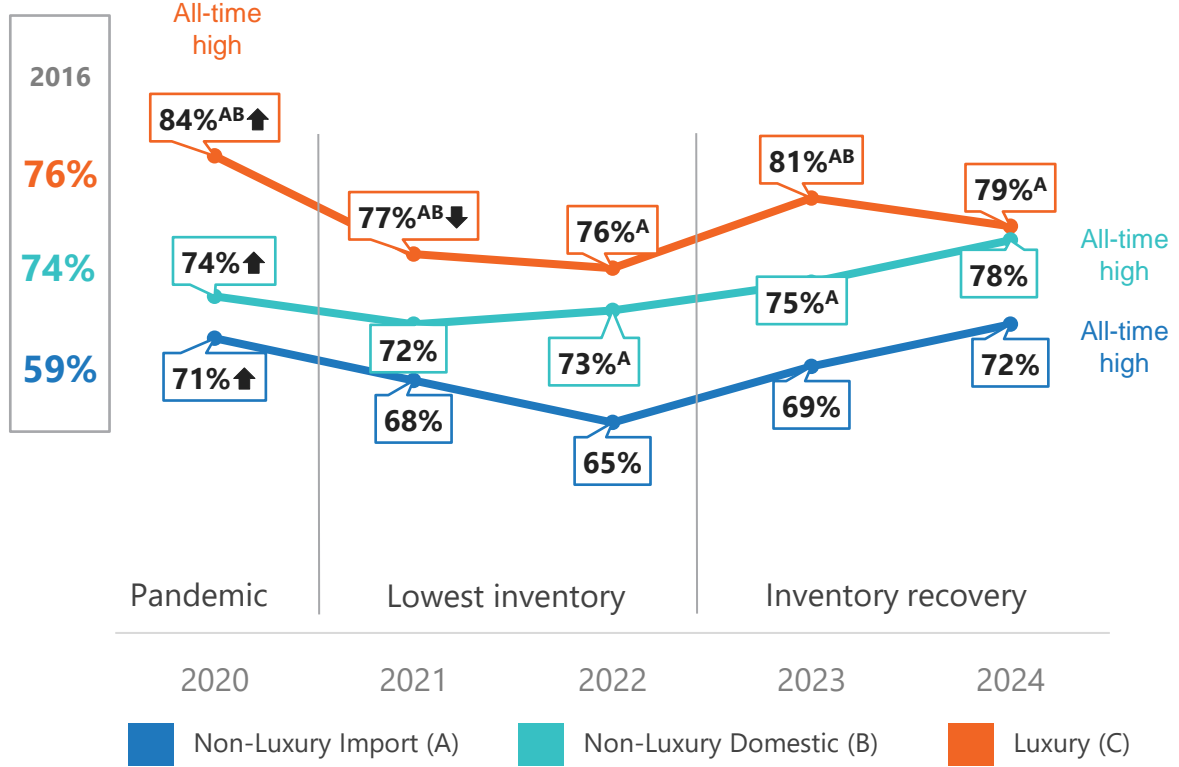
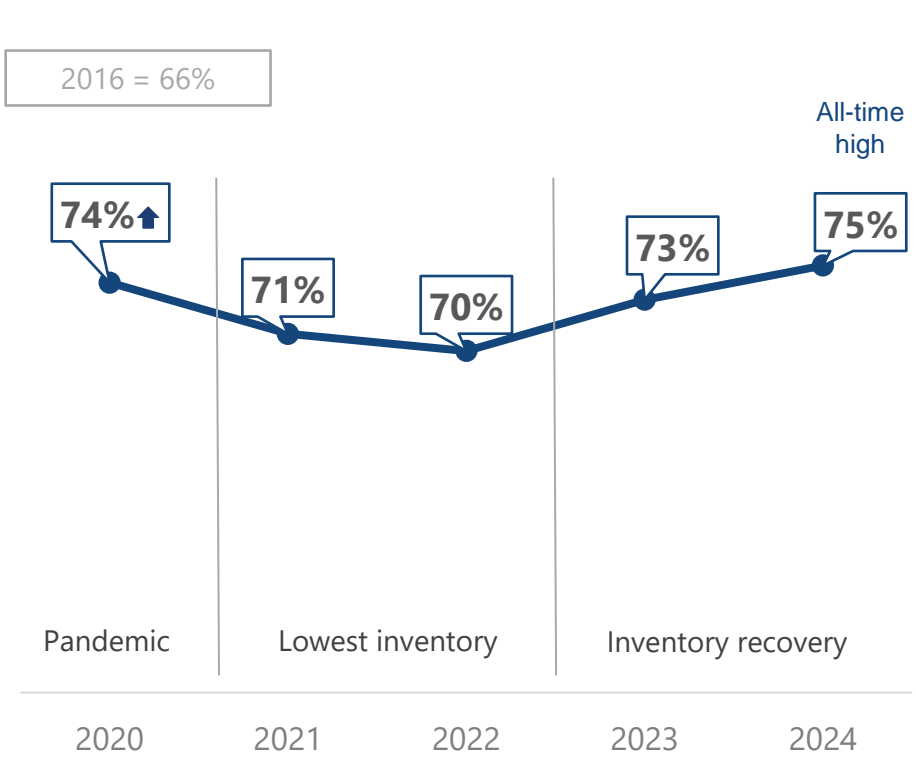
Letters indicate significant difference between groups at the 95% confidence interval
 Arrows indicate significant difference between years at the 95% confidence interval
 Base: New-vehicle buyers

"Researching & shopping with print" data not shown

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Satisfaction among new buyers returns to all-time high, driven by growing satisfaction among non-luxury buyers

Overall Satisfaction With Shopping Experience (%8-10)



Base: New-vehicle buyers
 Letters indicate significant difference between groups at the 95% confidence interval
 Arrows indicate significant difference between years at the 95% confidence interval
 Source: Cox Automotive Car Buyer Journey – 2024 // © 2024 by Cox Automotive, Inc. All rights reserved.

Less satisfied buyers don't spend significantly more time overall, but more time on the most frustrating activities

Time Spent (hh:mm) vs. Satisfaction with Shopping Experience

	Satisfied (%8-10) (A)	Less Satisfied (%1-7) (B)
Total Shopping Process	13:19↑	14:22
Research & shopping online	6:21↑	7:00
Talking with others	0:49↑	0:42
Visiting other dealerships	2:50↑	3:10
Visiting dealership of purchase	2:50	3:09^A

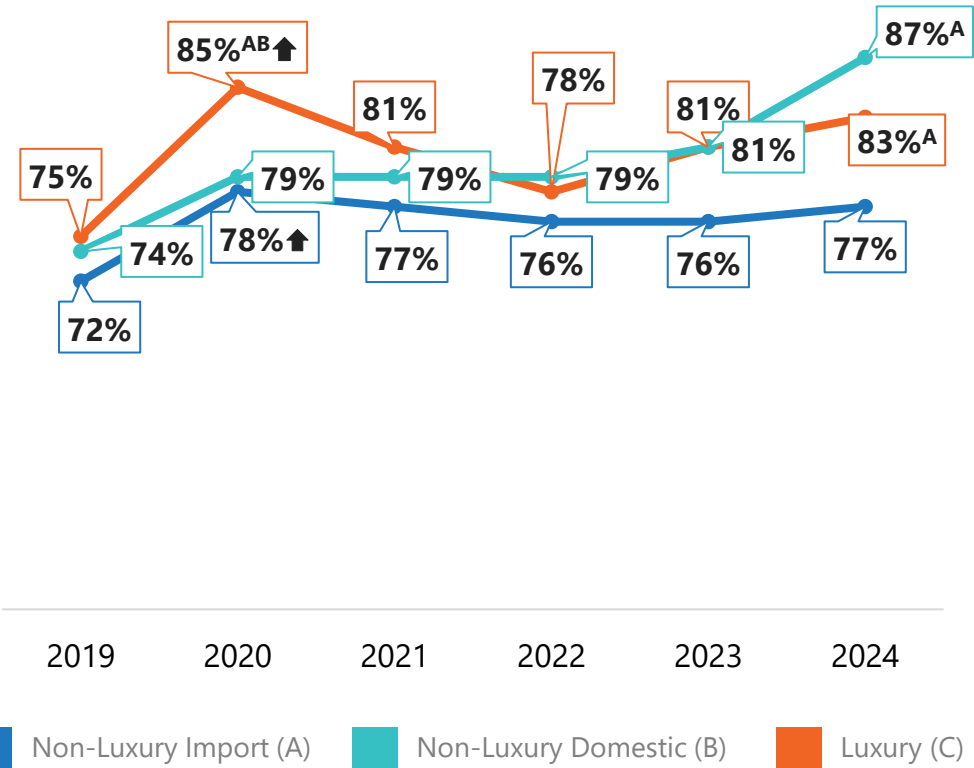
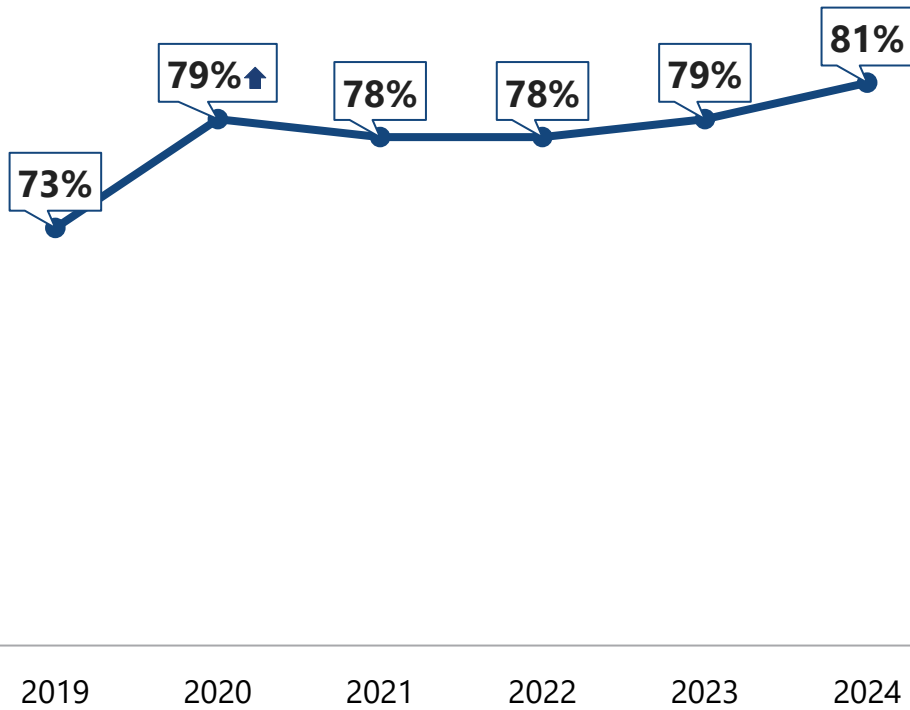
Less satisfied buyers spend more time at the dealership negotiating and signing paperwork

Most frustrating purchase steps

1	Negotiating price (26%)
2	Signing paperwork (23%)
3	Finding the best deal (22%)
4	Salespeople (17%)
5	Searching inventory (14%)

Dealership satisfaction reaches all-time high; non-luxury import buyers' satisfaction trails other buyers for first time in years

Overall Satisfaction With Dealership Experience (%8-10)



Non-luxury import buyers' satisfaction with time spent lags other buyers, a top driver of satisfaction with the dealership experience

2024 New Buyer Satisfaction with Dealership Experience (%8-10)

Importance Ranking		Total	Non-Luxury Import (A)	Non-Luxury Domestic (B)	Luxury (C)
#1	Interactions with sales	81%	78%	84%	83%
#2	Interactions with F&I	77%	75%	77%	80%
#3	Length of process	66%	60%	69% ^A	76% ^{AB}
#4	Vehicle delivery	83%	82%	84%	83%
#5	Price paid	70% [↑]	67% [↑]	73% [↑]	71%
#6	Vehicle selection	66% [↑]	62% [↑]	67%	75% ^{AB}
#7	Test drive	85%	84%	86%	87%

Base: New-vehicle buyers

Letters indicate significant difference between groups at the 95% confidence interval

Arrows indicate significant difference between years at the 95% confidence interval

Shading indicates degree of satisfaction

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Non-luxury import buyers spend more time than other buyers on negotiating and paperwork

Which Buyers Spend the Most Time on Each Dealership Activity?

	Total	Non-Luxury Import	Non-Luxury Domestic	Luxury
Browsing vehicles & talking with salespeople			✓	
Test driving				✓
Negotiating purchase price		✓		
Signing paperwork		✓		
Setting up vehicle				✓

3

Third party sites widen their lead as top source; OEM sites expand with DR

Website usage has stabilized among new buyers; all sites except OEM and dealer experienced long-term growth

Website Usage for Vehicle Shopping (among New Buyers)

	2020 Pandemic	2021	2022 Low Inventory	2023	2024	(vs. 2019)
Time Online	↓		↑	↓	6:31 ↑	(-0:13)
# of Sites Visited	↓		↑	↓	4.1	(+0.2)
Website Usage						
Third Party			↑	↓	72%	(+6)
Dealership	↓		↑		58%	(+2)
OEM	↓		↑	↓	39%	(-2)
Search	↓	↑	↑	↓	42%	(+14)
Social	↑	↑	↑		27%	(+23)

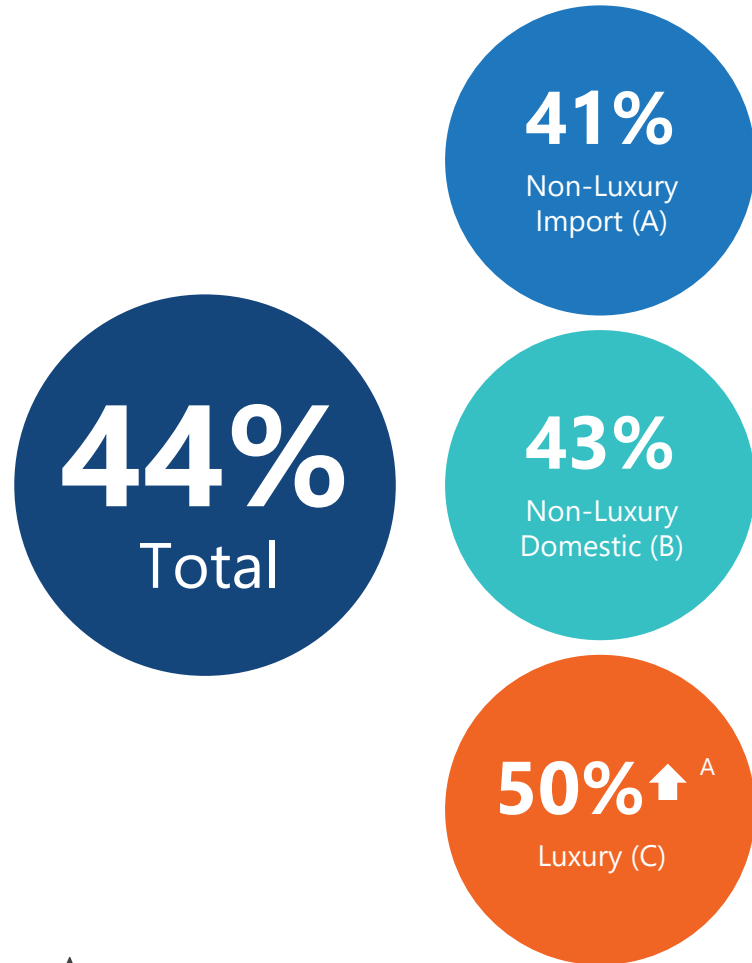
Today's luxury buyers leverage more sites while shopping vs. pre-pandemic years

Website Usage for Vehicle Shopping (among New Buyers)

	Non-Luxury Import (A)		Non-Luxury Domestic (B)		Luxury (C)	
	2024	(vs. 2019)	2024	(vs. 2019)	2024	(vs. 2019)
Time Online (hh:mm)	6:52↑	+0:02	6:08	-0:36	6:10↑	-0:12
# of Sites Visited	4.0	0	4.0	+0.3	4.7^{AB}↑	+1.2
Website Usage						
Third Party	71%	+2	68%	+6	80%^{AB}	+20
Dealership	57%	+1	60%	+1	55%	+6
OEM	42%	-1	38%	-1	36%	-7
Search	43%	+14	39%	+12	43%	+18
Social	22%	+19	25%	+21	41%^{AB}↑	+37

Nearly half of new buyer's bypass OEM sites for third party sites

Visited Third Party Site & Did NOT Visit OEM Site (New Buyers)



Buyer Sentiment (New)

Found information from another source

"I had no need when the dealer website had the same information."

"I didn't feel the need to go on the website when there's enough third-party websites that are easier to use."

"I didn't visit the manufacturer's website because I found all the necessary information, comparisons, and pricing on third-party sites and dealership websites, which made it more convenient and comprehensive."

Already knew what I wanted/Was familiar with vehicle

"I had made up my mind already, so it thought it was not necessary to visit the manufacturer's website to make my final decision."

"I knew what I wanted and just looked at the dealership to see if they had the one I wanted."

Shoppers use distinctive search terms to navigate their way to auto shopping sites

Navigating to Auto Sites – Key Search Terms Used
(Among New Consumers)



Third party sites viewed as more reliable than OEM or dealer sites

Attributes That Scored Higher Than Other Sites (New Buyers)

	Third party	Dealer	OEM
1	Trustworthy	Allows me to start purchase online	Provides very detailed/ specific information
2	Reliable	Has most comprehensive vehicle inventory	Trustworthy
3	Knowledgeable	Provides up to date/accurate information	Knowledgeable

Third party is top site used at beginning and end of journey

First and last website visited (Among new buyers visiting multiple websites)

	Total		Non-Luxury Import (A)		Non-Luxury Domestic (B)		Luxury (C)	
	First	Last	First	Last	First	Last	First	Last
Third Party	37%	39%	38%	33%	37%	42% ^A	37% [↓]	49% ^A
Search	27%	7%	28%	7%	26%	9%	27%	7%
Dealership	14%	38%	13%	44% ^{BC}	13%	35%	15%	27%
OEM	19%	11%	19%	12%	19%	10%	19% [↑]	13%

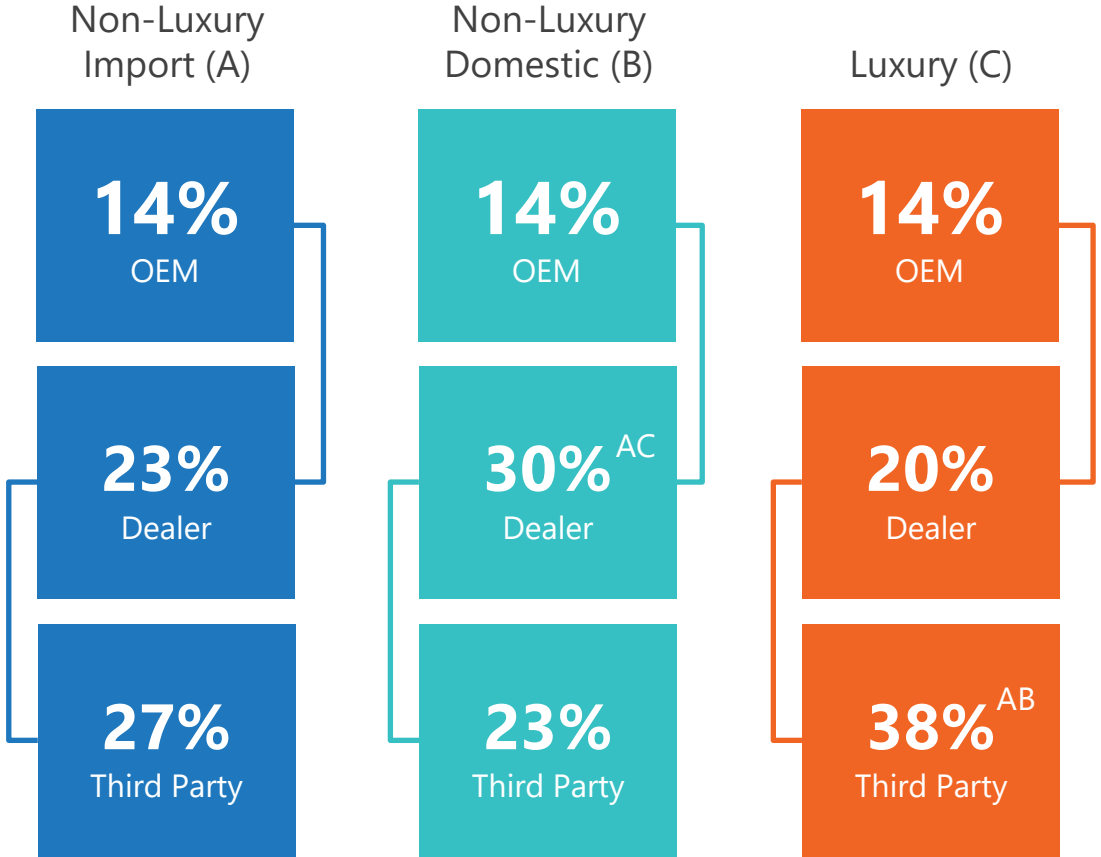
Third party sites most influential in brand purchase decision

Most Influential Website In Decision To Purchase Vehicle Brand



- New Buyers who say Dealer sites are most influential:
- More likely Baby Boomers
 - More likely bought an ICE vehicle
 - Have lower income (Under \$75K)

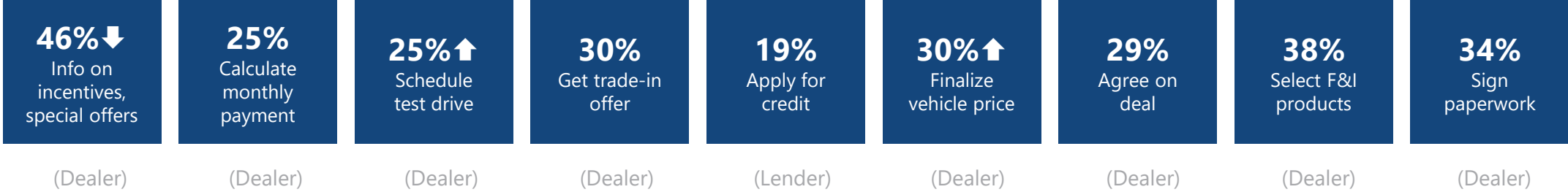
- New Buyers who say Third Party sites are most influential:
- More likely Gen Z/Millennials
 - More likely single, never been married



OEM site usage is growing for parts of the purchase process

Usage of OEM website to complete each step**

() = Top Site Used



Decline driven by **non-luxury domestic buyers** whose usage of dealer sites has grown

Increase driven by **luxury buyers**

Increase not driven by a specific type of buyer

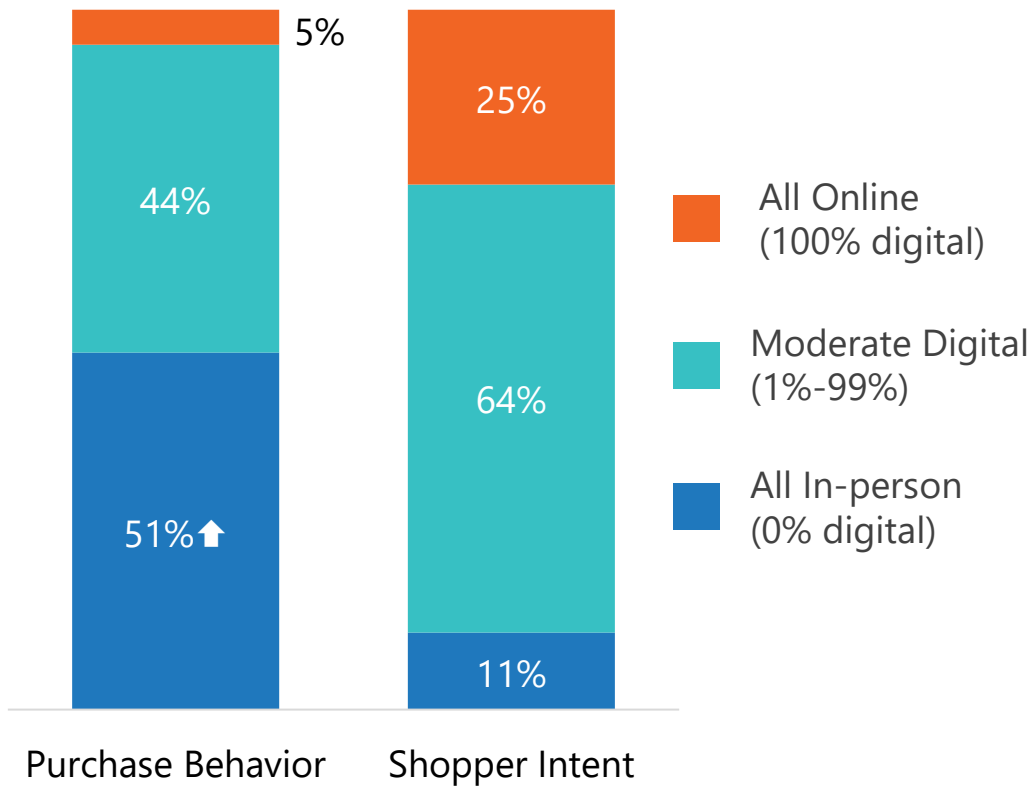
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Omnichannel experience
is more seamless

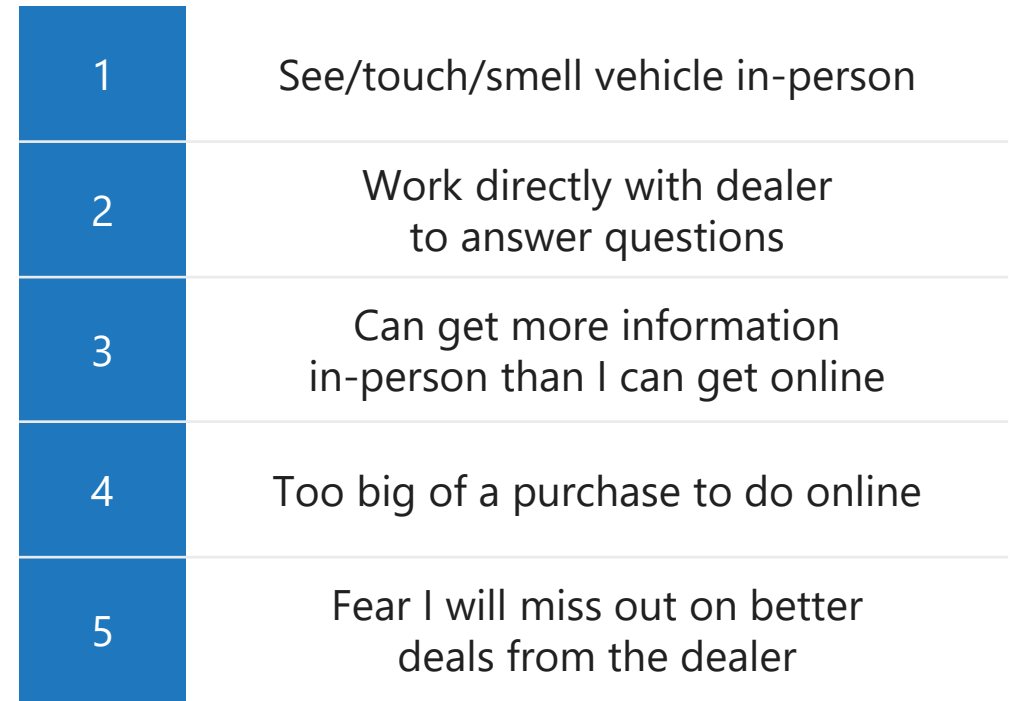


Few new shoppers plan to complete their purchase all in-person, but a majority of buyers end up purchasing this way

2024 Purchase vs. Shopper Intent (New Buyers)

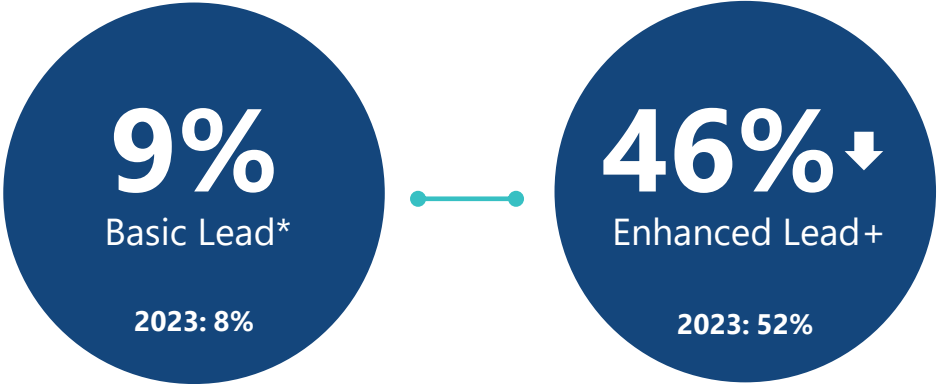


Top Barriers to Online Purchasing



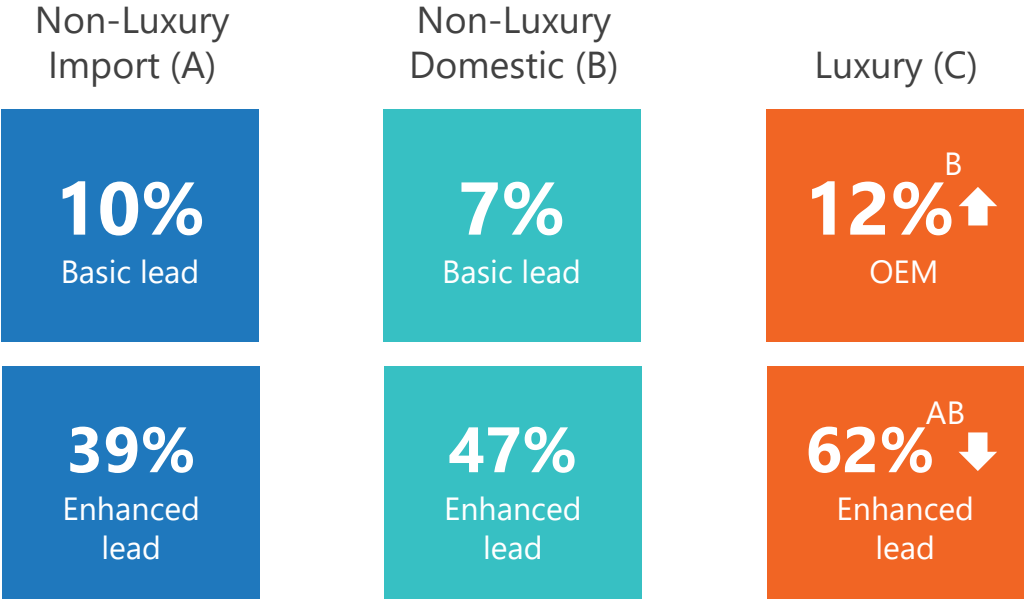
Third party sites most influential in brand purchase decision

Most Influential Website In Decision To Purchase Vehicle Brand



Enhanced leads are down among:

- Those with Very Good credit
- Those with high incomes (100K+)
- Females



*Basic Lead: Contact info only

+Enhanced Lead: any trade, credit, vehicle, financing/payment information

Base: New-vehicle buyers

Arrows indicate significant difference between years at the 95% confidence interval

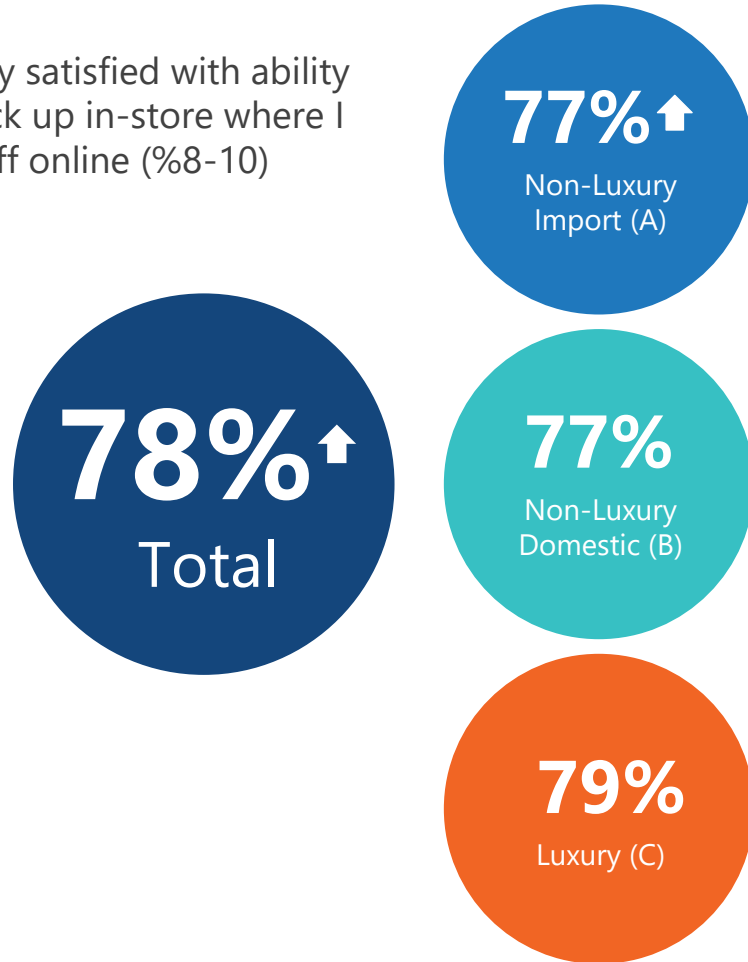
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Source: Cox Automotive Car Buyer Journey – 2024 // © 2024 by Cox Automotive, Inc. All rights reserved.

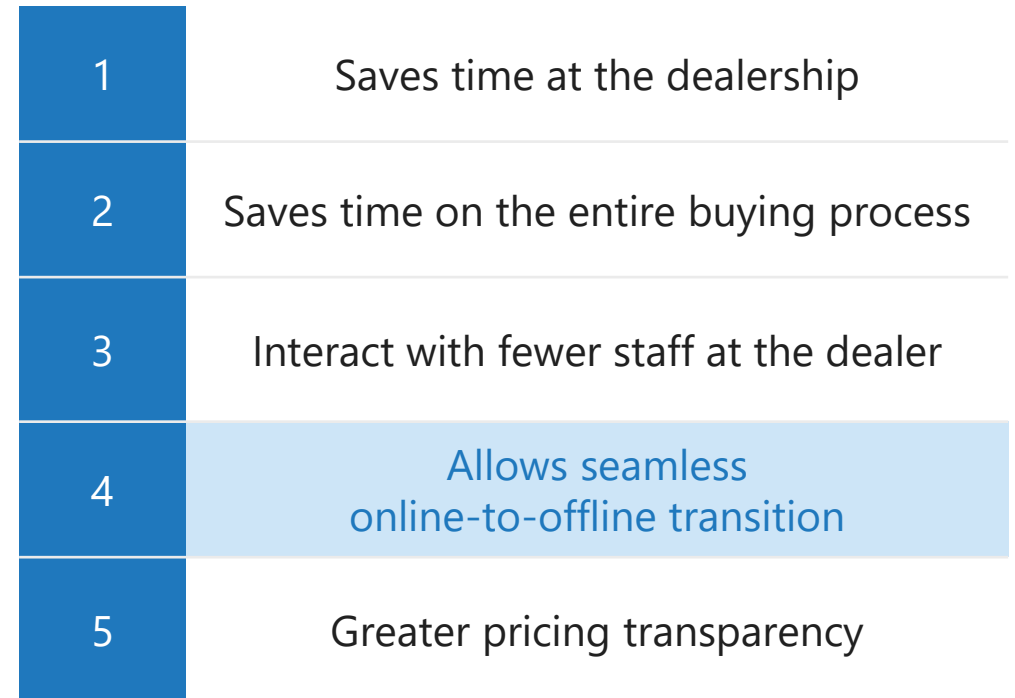
New buyers increasingly satisfied with online-to-offline transition

Online Purchasing Benefits (New Buyers)

Highly satisfied with ability to pick up in-store where I left off online (%8-10)

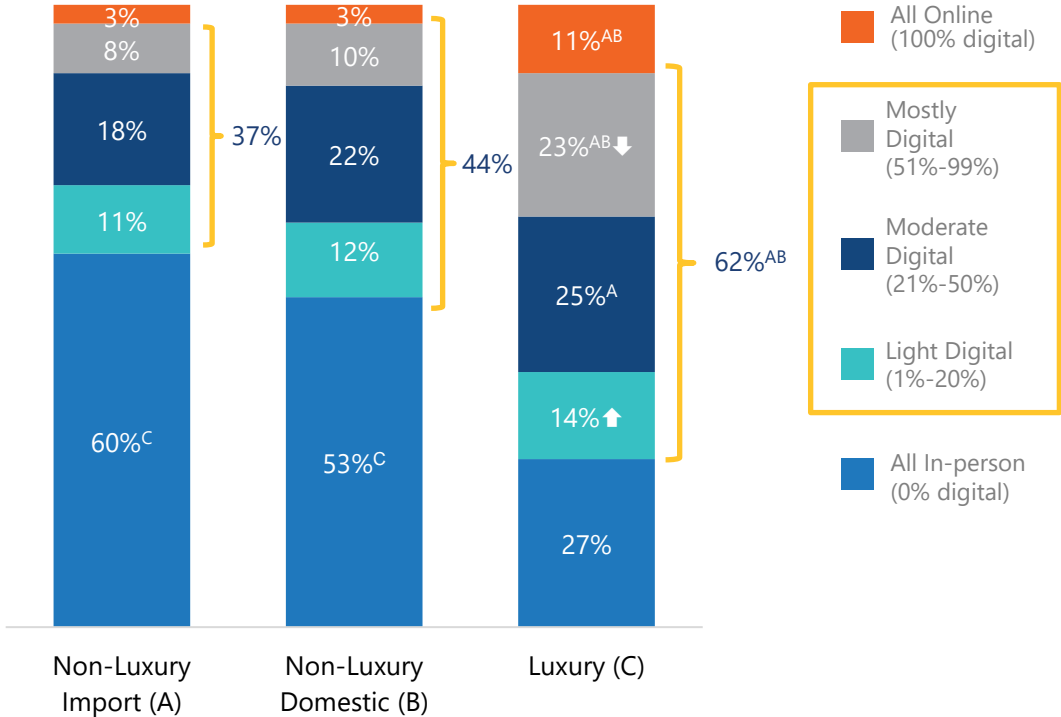


Top Benefits to Online Purchasing

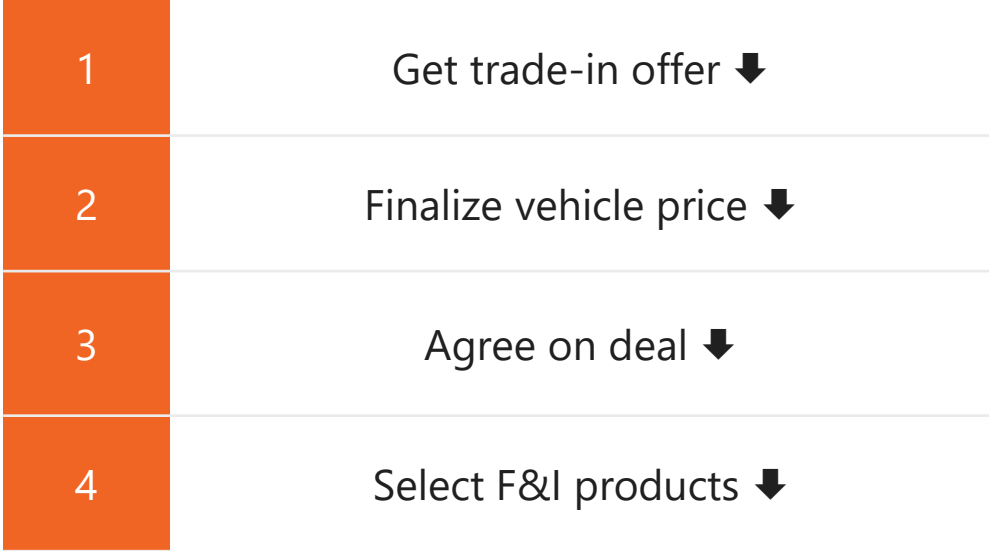


Omnichannel experience most common among luxury buyers, but they are completing fewer steps online

DR Categories (New Buyers)



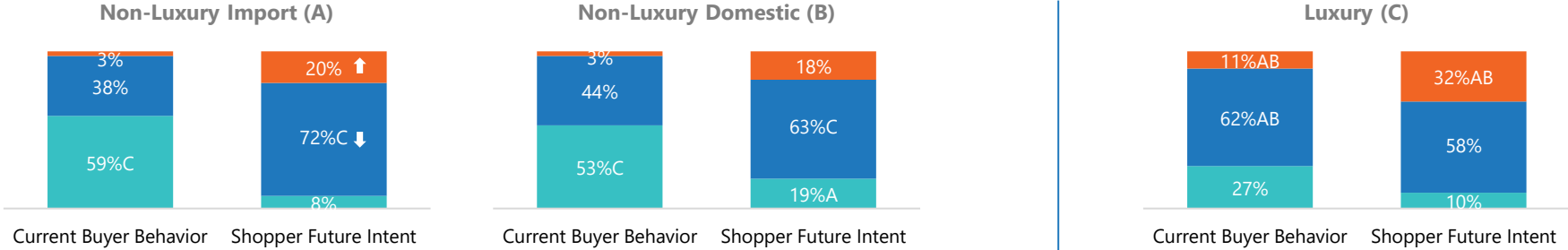
Purchase steps with greatest **decline** in % of LUXURY buyers who completed online



Base: New-vehicle buyers
 Letters indicate significant difference between groups at the 95% confidence interval
 Arrows indicate significant difference between years at the 95% confidence interval
 *among those who completed each step

Omnichannel is most preferred experience, but preference for all online is growing among non-luxury import shoppers

2024 Current Purchase Behavior vs. Future Intent & Top DR Benefits/Barriers (New Buyers)



Benefits	Efficiency (saves time/fewer salespeople) Seamless experience More control	Efficiency (save time) More control, confidence Greater personalization
Barriers	Want to see/smell/touch vehicle in-person Work directly with dealer to answer questions Too big a purchase to do online	Want to see/smell/touch vehicle in-person Can get more info in-person/work directly with dealer to answer questions

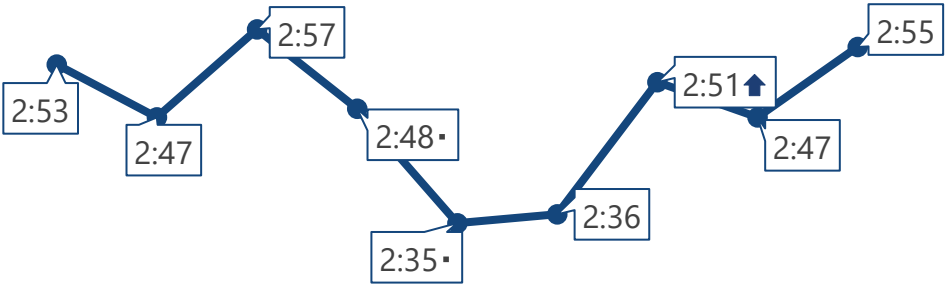
Online
100% of purchase completed online

Hybrid
Purchase completed online **and** offline

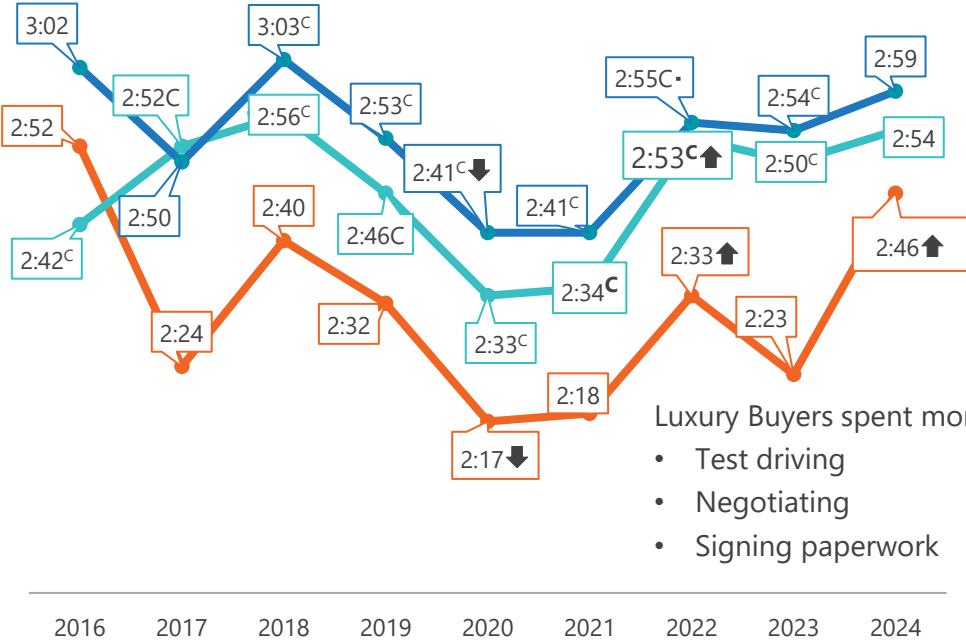
In-person
100% of purchase completed offline

Luxury buyers spent more time at the dealer this year, closing the gap with other new buyers

Time Spent at Dealership of Purchase (hh:mm)



2016 2017 2018 2019 2020 2021 2022 2023 2024



Luxury Buyers spent more time:

- Test driving
- Negotiating
- Signing paperwork

■ Non-Luxury Import (A) ■ Non-Luxury Domestic (B) ■ Luxury (C)

Strategically take the customer experience to new heights by understanding their needs

Reasons Shoppers Wouldn't Purchase From Dealership Once Ready

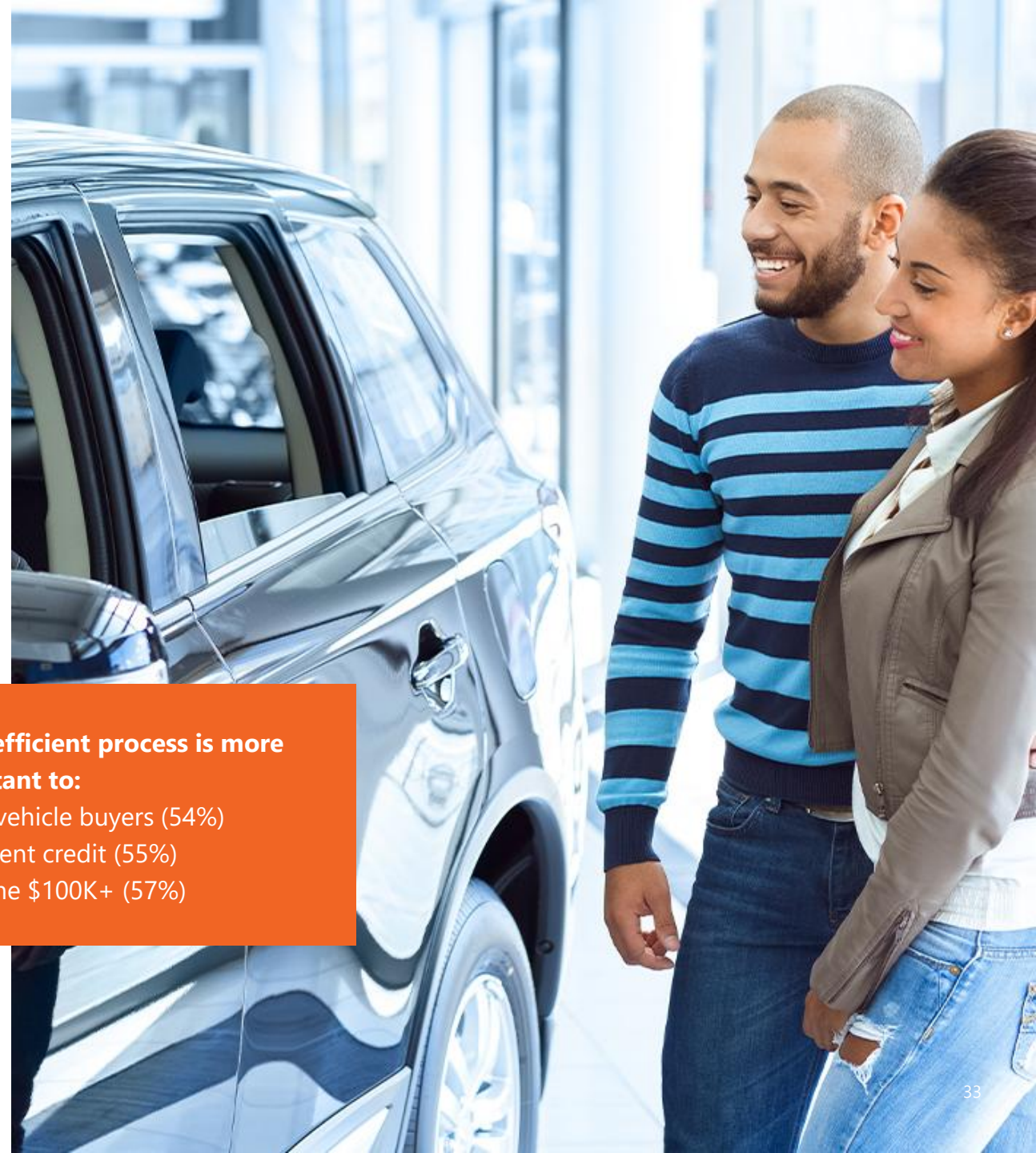
1. Vehicle prices were too high
2. Found a better deal somewhere else
3. Limited availability of vehicles/inventory

Desired Dealer Experience Improvements

1. More efficient process/shorter wait times
2. Less sales pressure
3. Done more of the process online before going to dealership

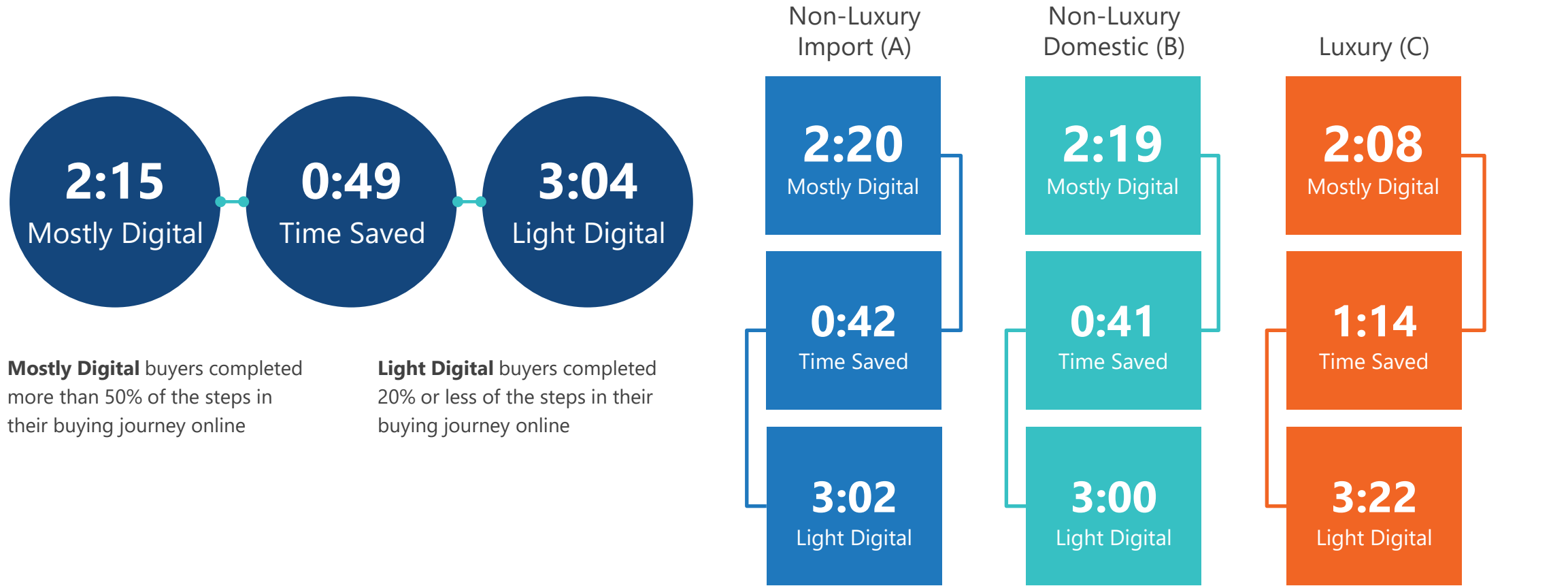
More efficient process is more important to:

- New vehicle buyers (54%)
- Excellent credit (55%)
- Income \$100K+ (57%)



Mostly digital buyers save time at the dealership

Time New Buyers Spent At Dealership Of Purchase (hh:mm)



Mostly Digital buyers completed more than 50% of the steps in their buying journey online

Light Digital buyers completed 20% or less of the steps in their buying journey online

Mostly Digital buyers saved more time signing paperwork than any other activity at the dealership

5

Growth in aftermarket products & service loyalty



New buyers are buying more extended warranties and service contracts

F&I Products Purchased



Increase not driven by a specific type of buyer



Increase driven by **non-luxury domestic buyers**



Increase driven by **non-luxury domestic buyers**

*Data in parenthesis displays 2023 results
Arrows indicate significant difference between years at the 95% confidence interval
Source: 2024 Cox Automotive Digitization of Car Buying: Lot Learnings //
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6

Implications



IMPLICATIONS

5 big things

1

Market on top third-party sites to build brand awareness and influence brand purchase decisions.

2

Promote personalized incentives prominently when qualified shoppers interact with financing content.

3

Allow entry into the purchase funnel through third-party listing sites. Grow relevancy of OEM sites by extending site capabilities beyond research, allowing shoppers the option to start purchases at the Tier 1 level.

4

Continuously streamline the experience by helping dealers effectively digitize and automate their processes, especially those related to deal negotiations and the signing of paperwork or contracts.

5

Tout benefits of service contracts and extended warranties. Train dealers to introduce buyers to the service department and schedule the first service appointment as part of the vehicle delivery process.

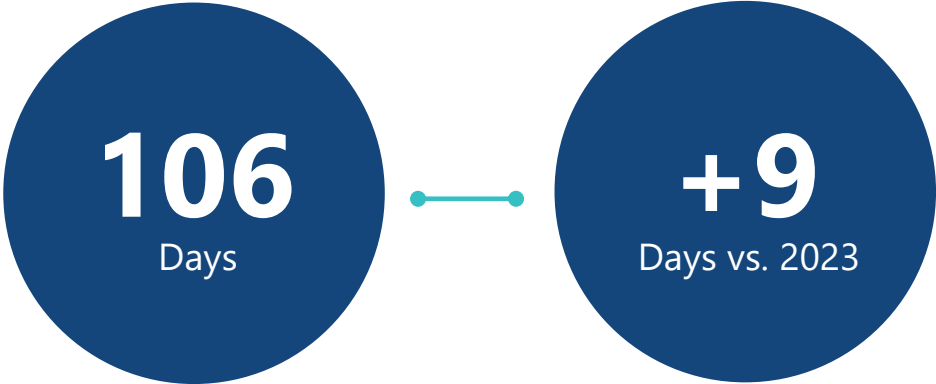


Appendix

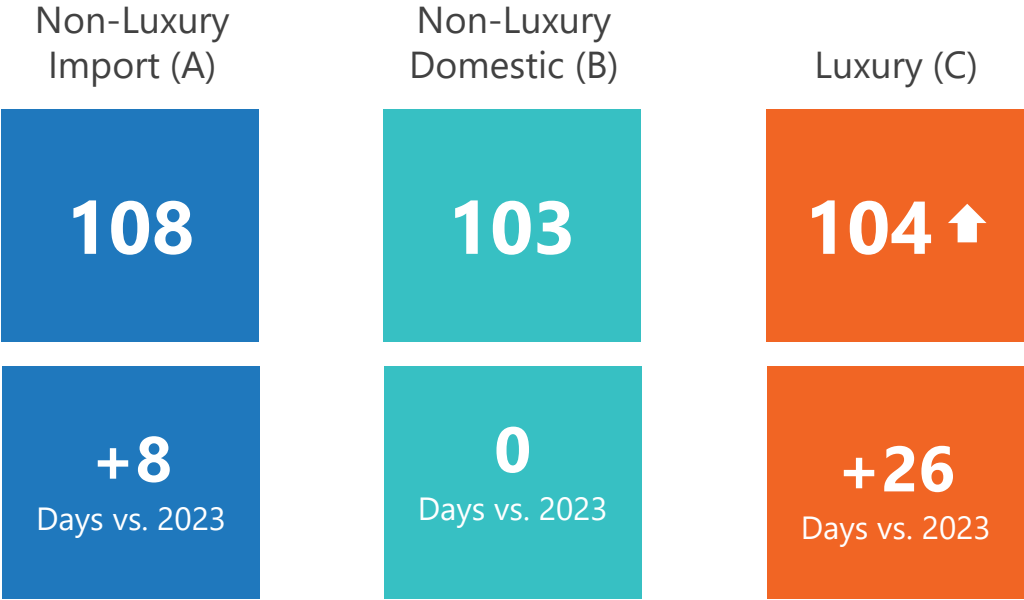


New buyer days in market increased this year, particularly for luxury buyers

Days In Market (New Buyers)



Growth driven by New buyers who are **first time buyers**.



Base: New-vehicle buyers

Letters indicate significant difference between groups at the 95% confidence interval

Arrows indicate significant difference between years at the 95% confidence interval

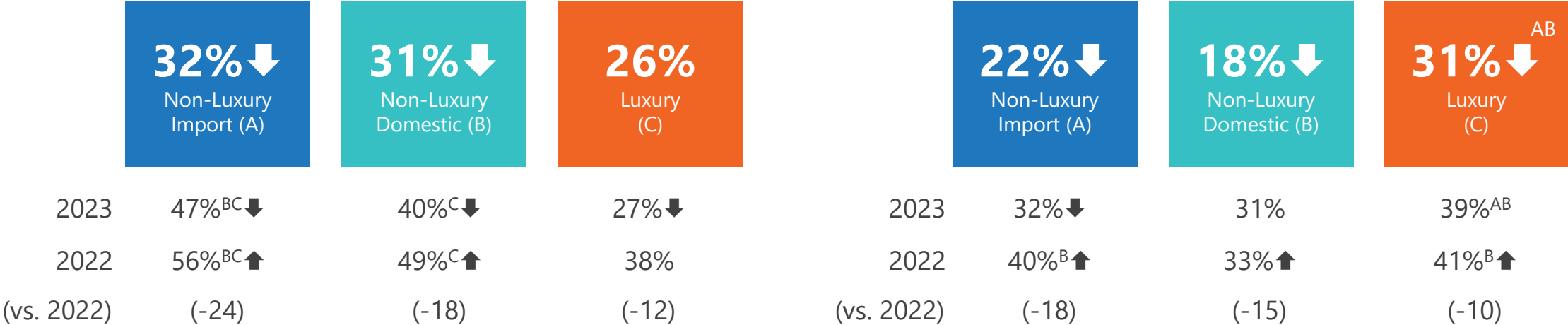
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Purchasing a vehicle not in-stock/pre-ordering has declined across all groups

2024 Buyer Sentiment (New Buyers)

Limited Inventory

Purchased Vehicle Not In-Stock/ Pre-ordered

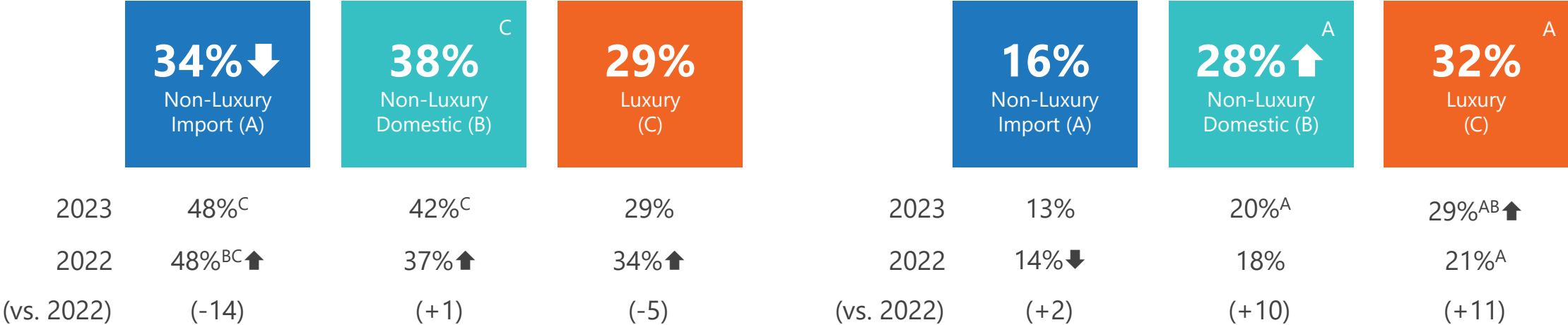


Fewer non-luxury import buyers felt vehicle prices were higher than expected

2024 Buyer Sentiment (New Buyers)

Higher Prices Than Expected

Dealer Contacted With Deal / Incentive



Non-luxury import buyers more often 'Needed' a new vehicle

2024 Purchase Triggers (New buyers)



Top purchase trigger for Non-Luxury Import (A)

Previous vehicle had high mileage/was older (22%↓)

Top purchase trigger for Non-Luxury Domestic (B)

Previous vehicle had high mileage/was older (23%)

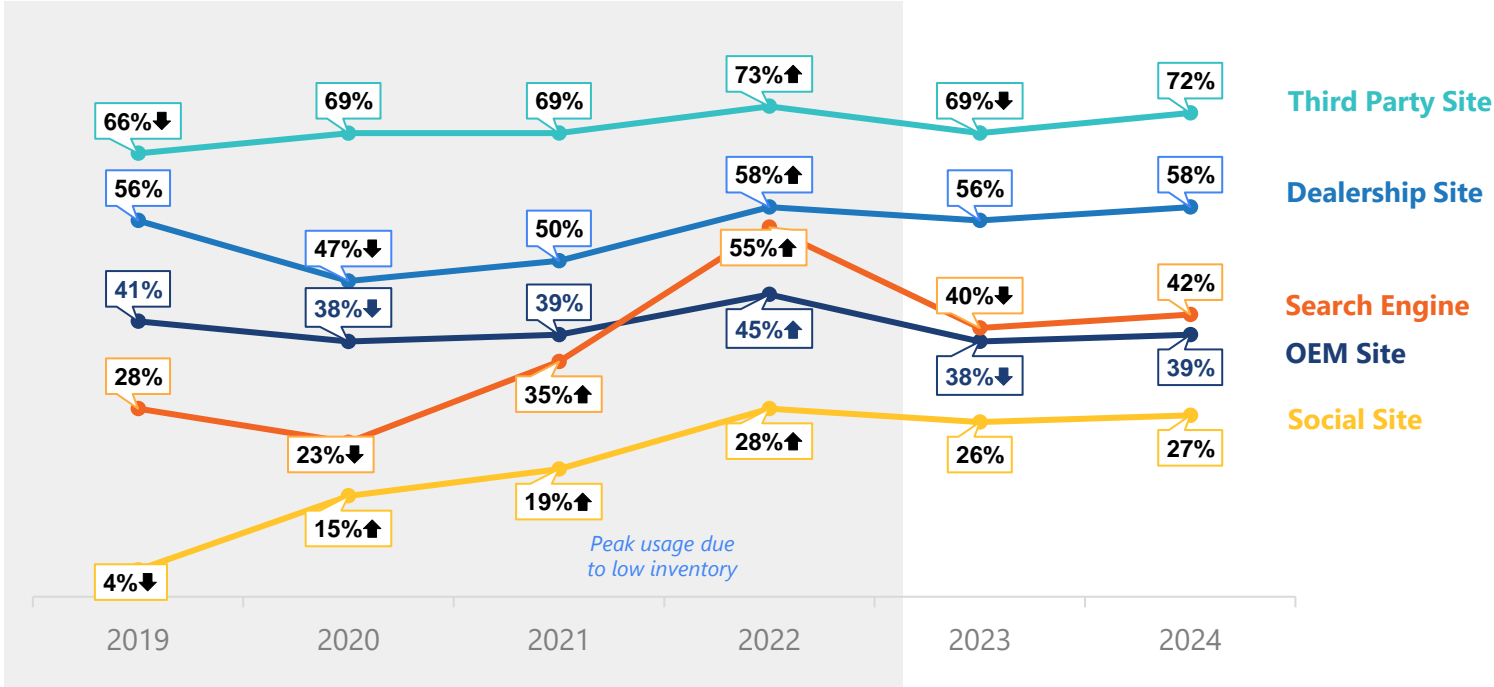
Top purchase trigger for Luxury (C)

Want vehicle with certain features (newer, updated tech, AWD, safer, etc.) (27%)

Website usage is stabilized in a more stable market

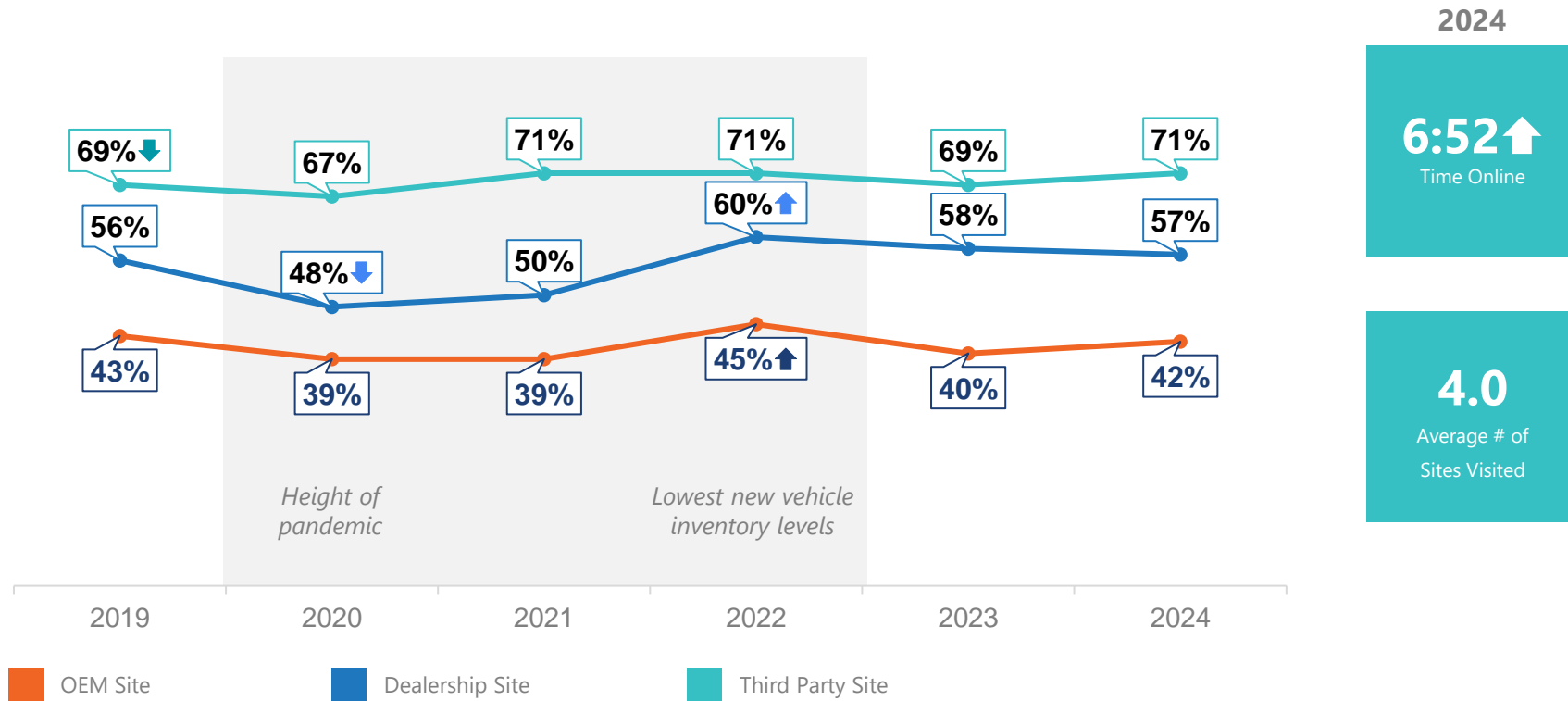
Website Usage for Vehicle Shopping (among New Buyers)

	Time Online	Average # of Sites Used
2019	6:44	3.9↓
2022	6:44↑	4.9↑
2023	5:25↓	4.0↓
2024	6:31↑	4.1



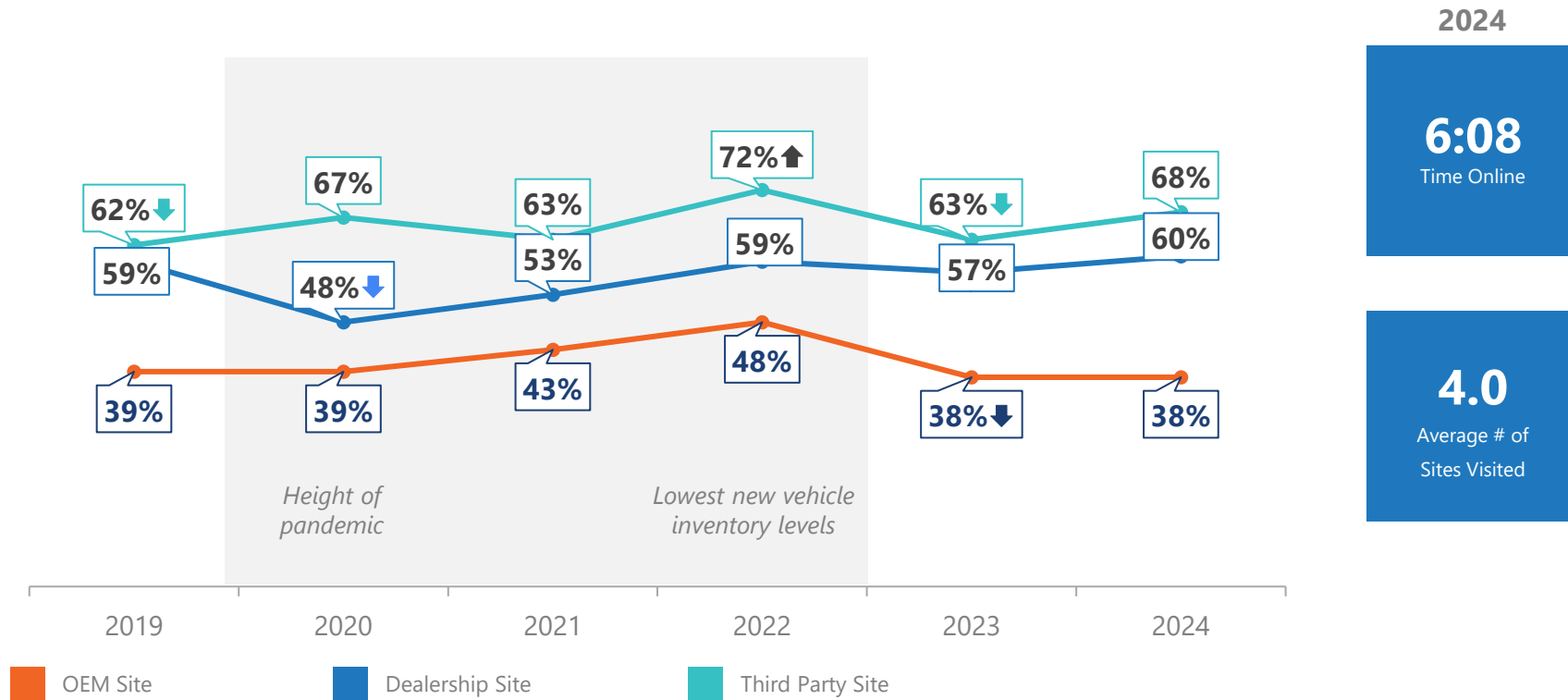
Non-luxury import buyers spent more time online this year

Automotive Website Usage (among Non-Luxury Import Buyers)



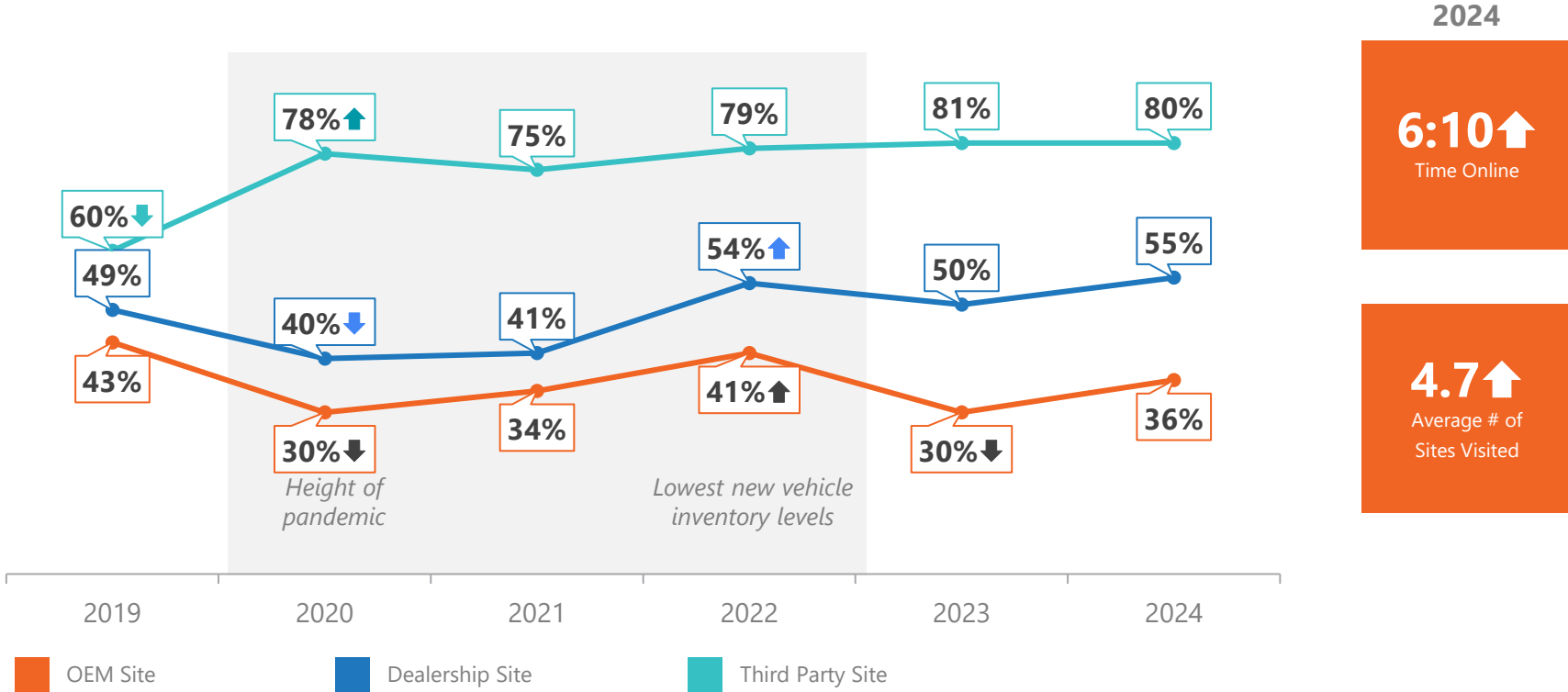
Non-luxury import buyers spent more time online this year

Automotive Website Usage (among Non-Luxury Domestic Buyers)



Luxury buyers spent more time online and visited more sites

Automotive Website Usage (among Luxury Buyers)



New non-luxury domestic buyers most likely to use Cox Automotive sites when shopping

Cox Automotive Usage (New buyers)

Cox
AUTOMOTIVE



Non-Luxury
Import (A)



Non-Luxury
Domestic (B)

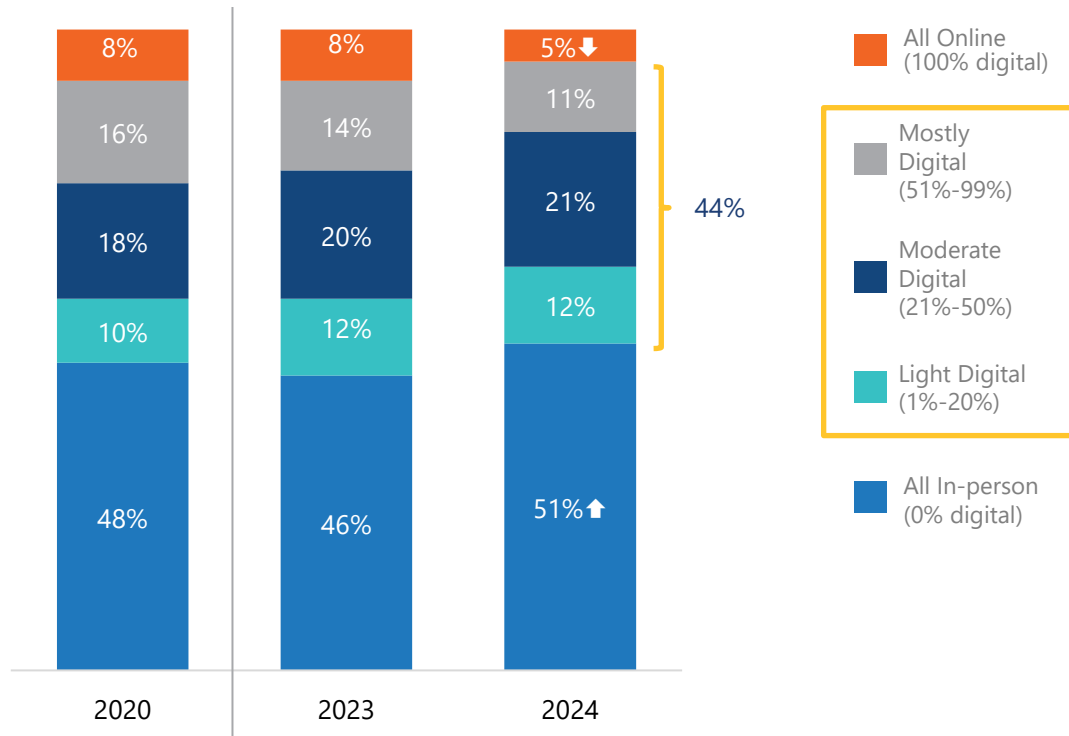


Luxury (C)



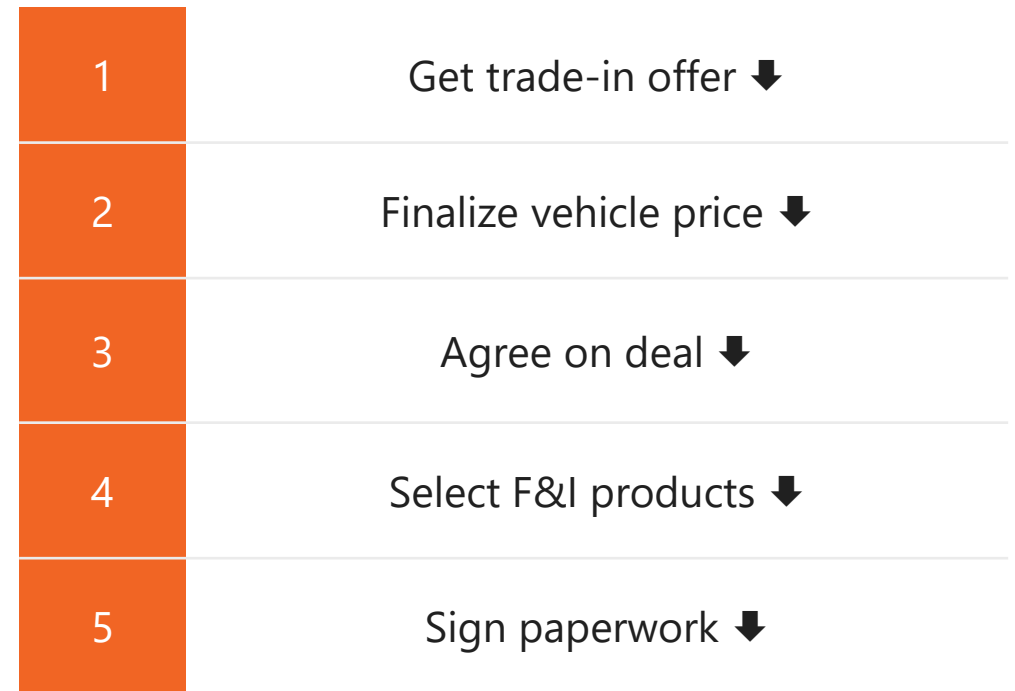
More new buyers complete their purchase in-person

DR Categories (New Buyers)



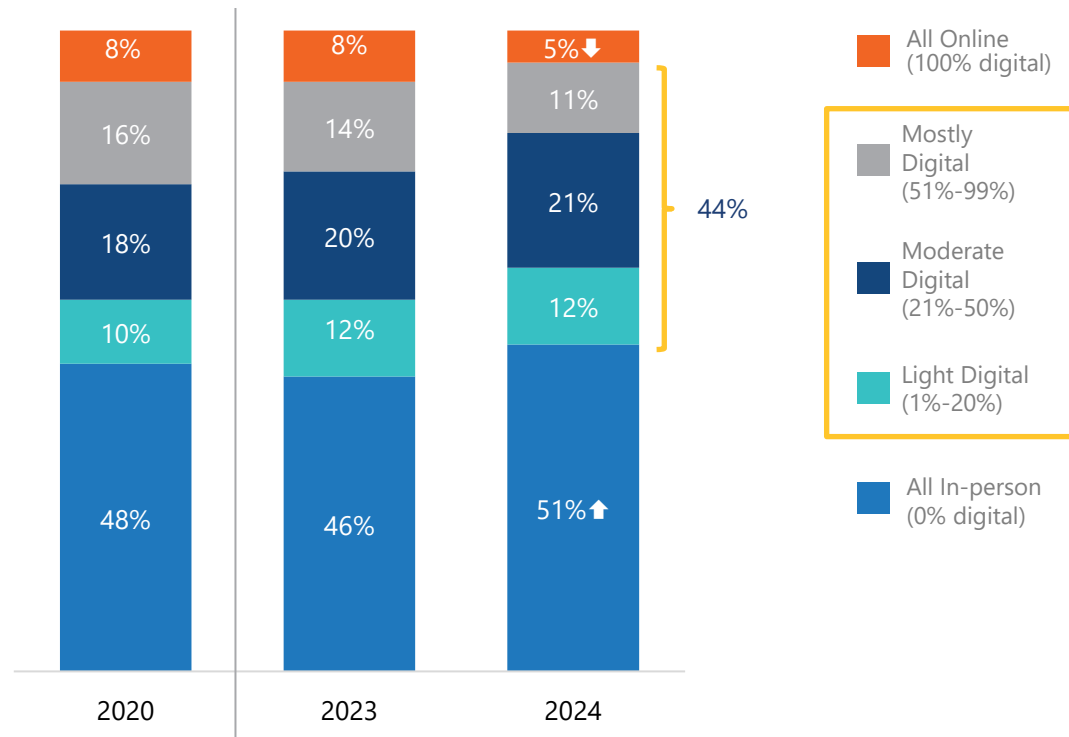
All in-person grew significantly among new EV buyers, especially non-luxury

Purchase steps with greatest decline in % who completed online



More new buyers complete their purchase in-person

DR Categories (New Buyers)



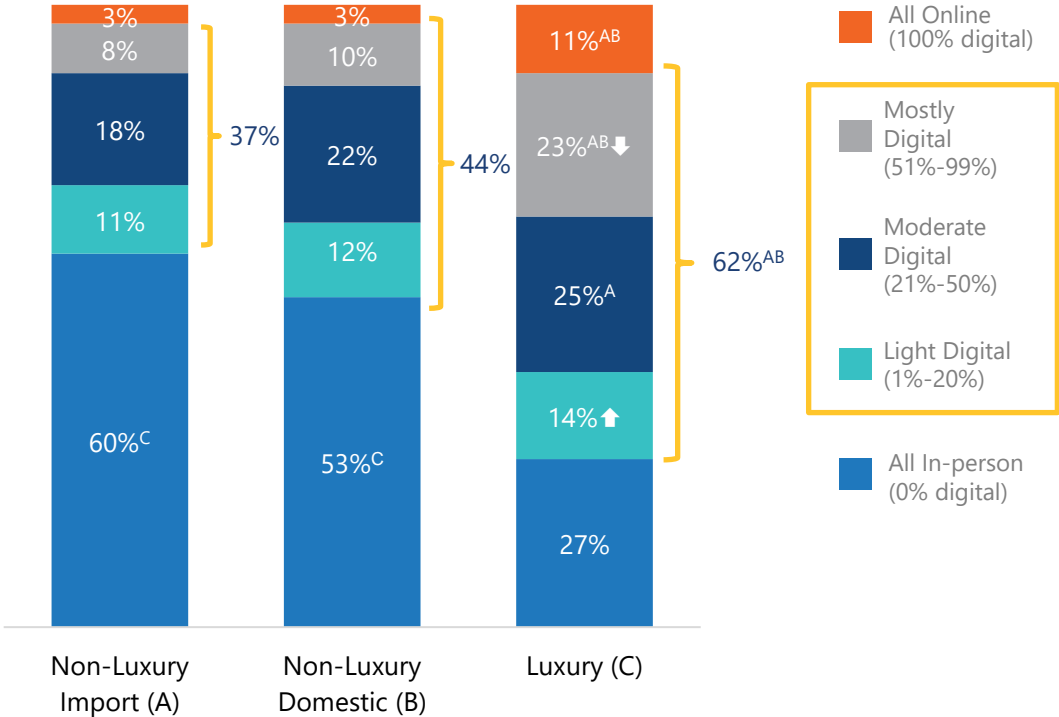
	Completed online*	#1 Site Used**	#2 Site Used**
Info on incentives, special offers	46%	Dealer (73%)	OEM (46% ↓)
Calculate estimated monthly payment	33%	Dealer (51%)	Lender (39%)
Schedule test drive	10%	Dealer (71%)	OEM (25% ↑)
Get trade-in offer	24% ↓	Dealer (55%)	Third Party (36%)
Apply for credit	30%	Lender (56%)	Dealer (41%)
Finalize vehicle price	19% ↓	Dealer (66%)	OEM (30% ↑)
Agree on deal (4-square)	16% ↓	Dealer (63%)	OEM (29%)
Select F&I products	14% ↓	Dealer (64%)	OEM (38%)
Sign paperwork	10% ↓	Dealer (58%)	OEM (34%)

Base: New-vehicle buyers
 Arrows indicate significant difference between years at the 95% confidence interval
 *among those who completed each step
 **among those who completed each step online

Source: Cox Automotive Car Buyer Journey – 2024, 2024 Digitization of Car Buying // © 2024 by Cox Automotive, Inc. All rights reserved.

Non-luxury import and domestic buyers completed most of their steps in person. Luxury buyers' online engagement declined

DR Categories (New Buyers)



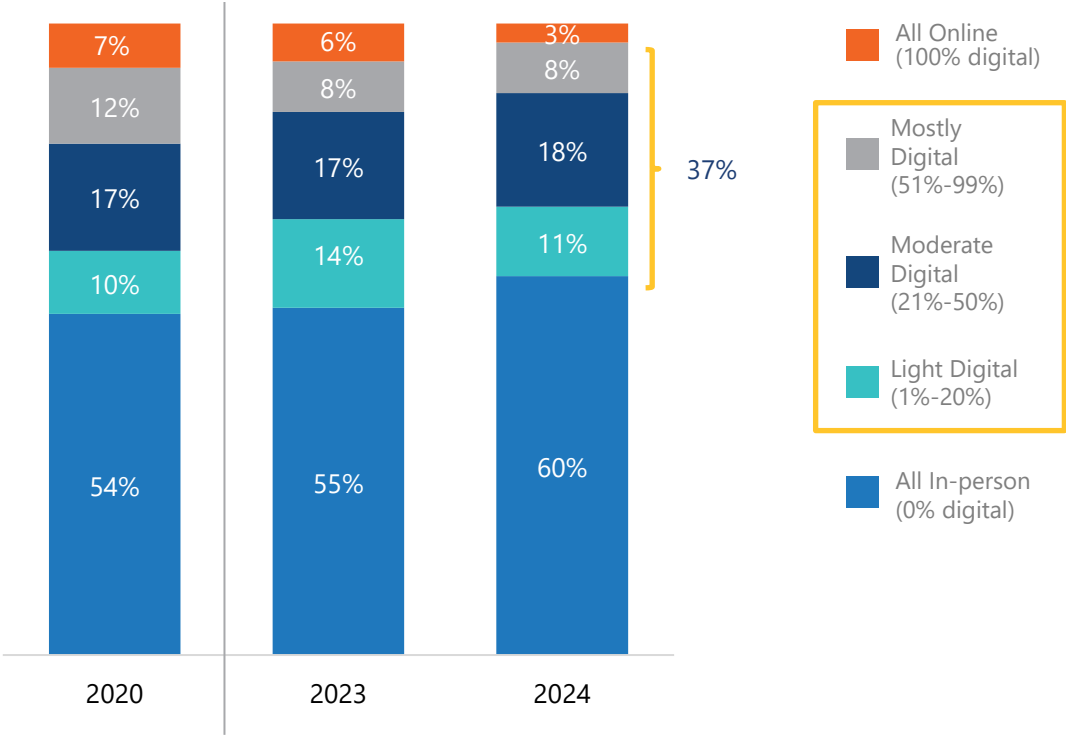
% Completed Step Online*	Non-Luxury Import (A)	Non-Luxury Domestic (B)	Luxury (C)
Info on incentives, special offers	48%	43%	47%
Calculate estimated monthly payment	29%	33%	44% ^{AB}
Schedule test drive	5%	11% ^A	25% ^{AB}
Get trade-in offer	22%	20% [↓]	40% ^{AB} ↓
Apply for credit	25%	28%	47% ^{AB}
Finalize vehicle price	14%	16%	38% ^{AB} ↓
Agree on deal (4-square)	12%	13%	29% ^{AB} ↓
Select F&I products	11%	12%	25% ^{AB} ↓
Sign paperwork	6%	8% [↓]	27% ^{AB}

Base: New-vehicle buyers
 Letters indicate significant difference between groups at the 95% confidence interval
 Arrows indicate significant difference between years at the 95% confidence interval
 *among those who completed each step

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Non-luxury import buyers completing all steps in-person has increased slightly over the years

DR Categories (New Non-Luxury Import Buyers)



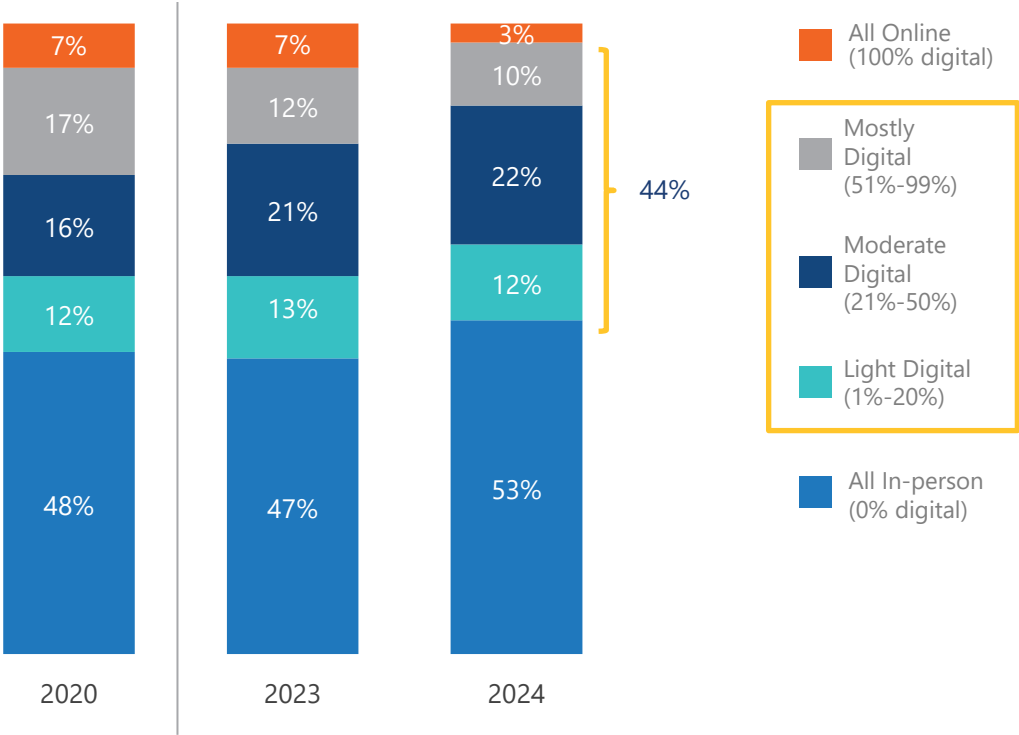
	Completed online*	#1 Site Used**	#2 Site Used**
Info on incentives, special offers	48%	Dealer (73%)	OEM (48%)
Calculate estimated monthly payment	29%	Dealer (48%)	Lender (40%)
Schedule test drive	5%	Dealer (73%)	OEM (20%)
Get trade-in offer	22%	Dealer (51%)	Third Party (35%)
Apply for credit	25%	Lender (58%)	Dealer (32%↓)
Finalize vehicle price	14%	Dealer (59%↓)	OEM (25%)
Agree on deal (4-square)	12%	Dealer (57%↓)	Third Party (28%↑)
Select F&I products	11%	Dealer (68%)	Third Party (29%)
Sign paperwork	6%	Dealer (54%↓)	OEM (25%)

Base: New-vehicle buyers
 Arrows indicate significant difference between years at the 95% confidence interval
 *among those who completed each step
 **among those who completed each step online

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Getting a trade-in offer and signing paperwork online down among new non-luxury domestic buyers this year

DR Categories (New Non-Luxury Domestic Buyers)



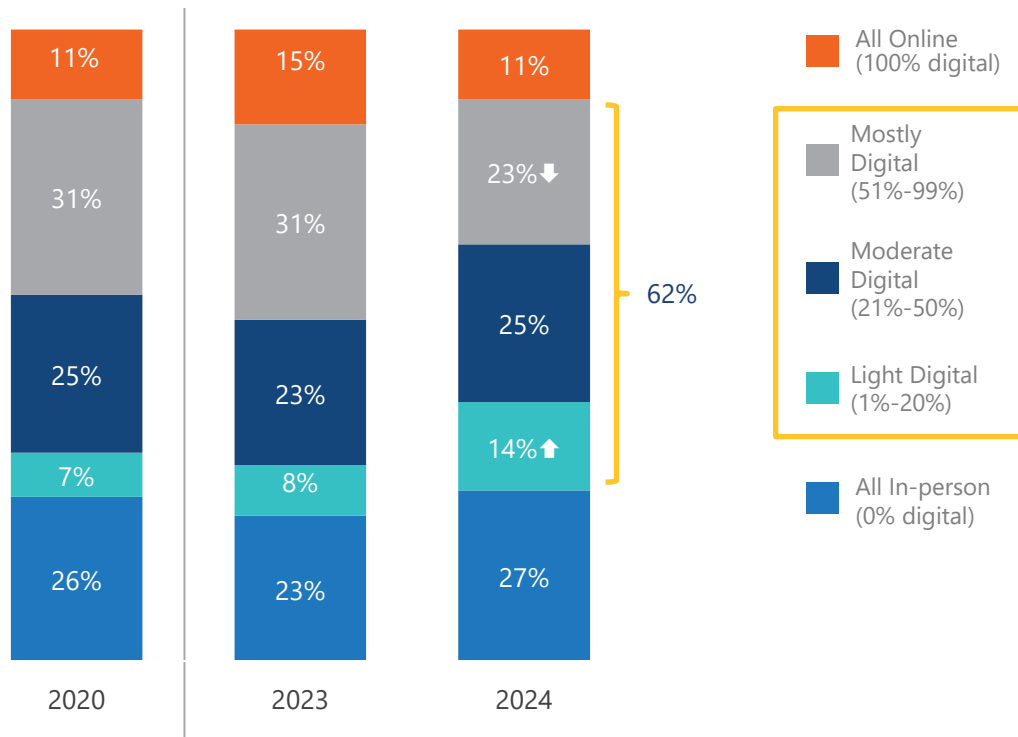
	Completed online*	#1 Site Used**	#2 Site Used**
Info on incentives, special offers	43%	Dealer (79%↑)	OEM (43%↓)
Calculate estimated monthly payment	33%	Dealer (56%)	Lender (36%)
Schedule test drive	11%	Dealer (77%)	OEM (22%)
Get trade-in offer	20%↓	Dealer (61%)	Third Party (36%)
Apply for credit	28%	Lender (56%)	Dealer (50%)
Finalize vehicle price	16%	Dealer (77%)	OEM (31%)
Agree on deal (4-square)	13%	Dealer (75%)	OEM (28%)
Select F&I products	12%	Dealer (66%)	OEM (45%)
Sign paperwork	8%↓	Dealer (59%)	OEM (35%)

Base: New-vehicle buyers
 Arrows indicate significant difference between years at the 95% confidence interval
 *among those who completed each step
 **among those who completed each step online

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New luxury buyers completed fewer steps online this year

DR Categories (New Luxury Buyers)

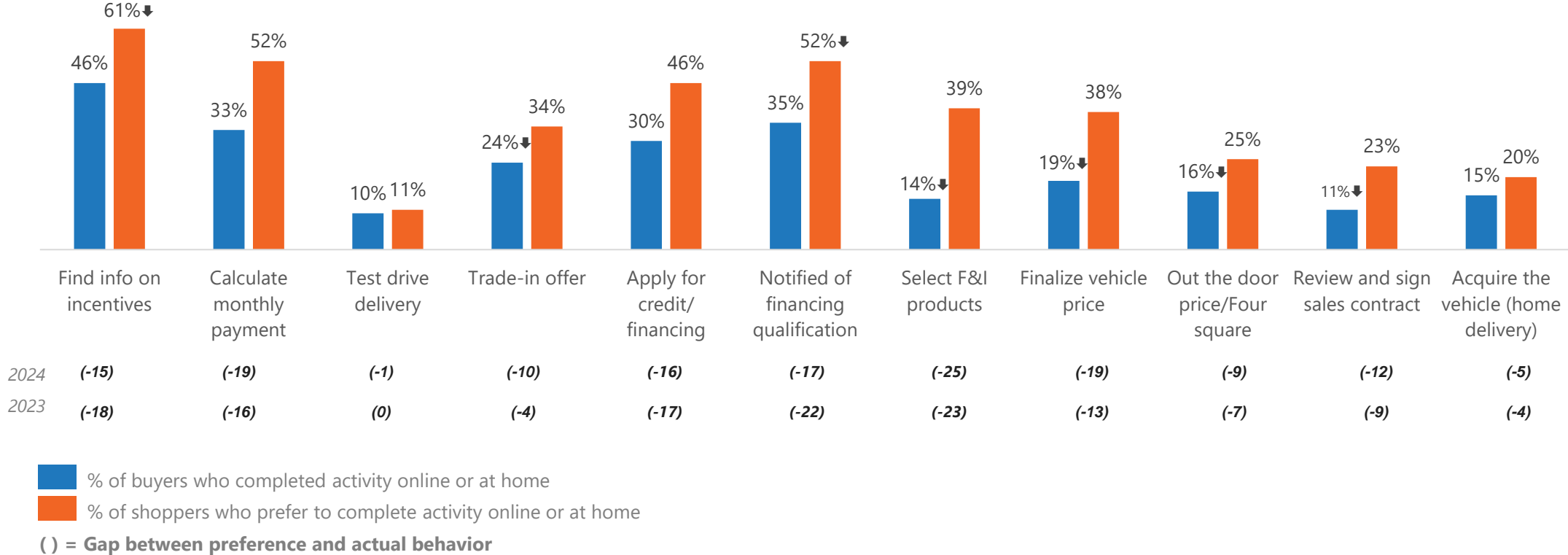


	Completed online*	#1 Site Used**	#2 Site Used**
Info on incentives, special offers	47%	Dealer (65%)	OEM (49%)
Calculate estimated monthly payment	44%	Dealer (47%)	Lender (39%)
Schedule test drive	25%	Dealer (64%)	OEM (34%↑)
Get trade-in offer	40%↓	Dealer (54%)	OEM (45%)
Apply for credit	47%	Lender (51%)	Dealer (47%)
Finalize vehicle price	38%↓	Dealer (64%)	OEM (33%)
Agree on deal (4-square)	29%↓	Dealer (59%)	OEM (35%)
Select F&I products	25%↓	Dealer (59%)	OEM (42%)
Sign paperwork	27%	Dealer (60%)	OEM (39%)

Base: New-vehicle buyers
 Arrows indicate significant difference between years at the 95% confidence interval
 *among those who completed each step
 **among those who completed each step online

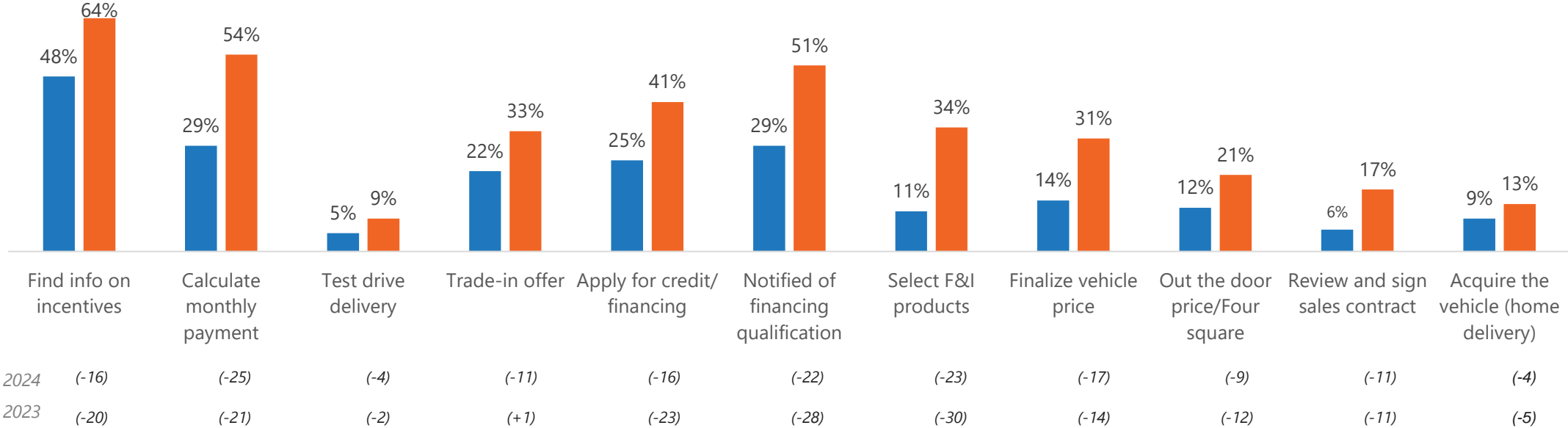
Source: Cox Automotive Car Buyer Journey – 2024, 2024 Digitization of Car Buying // © 2024 by Cox Automotive, Inc. All rights reserved.

2024 New Buyer Shopping Behaviors vs. Preference



2024 New Buyer Shopping Behaviors vs. Preference

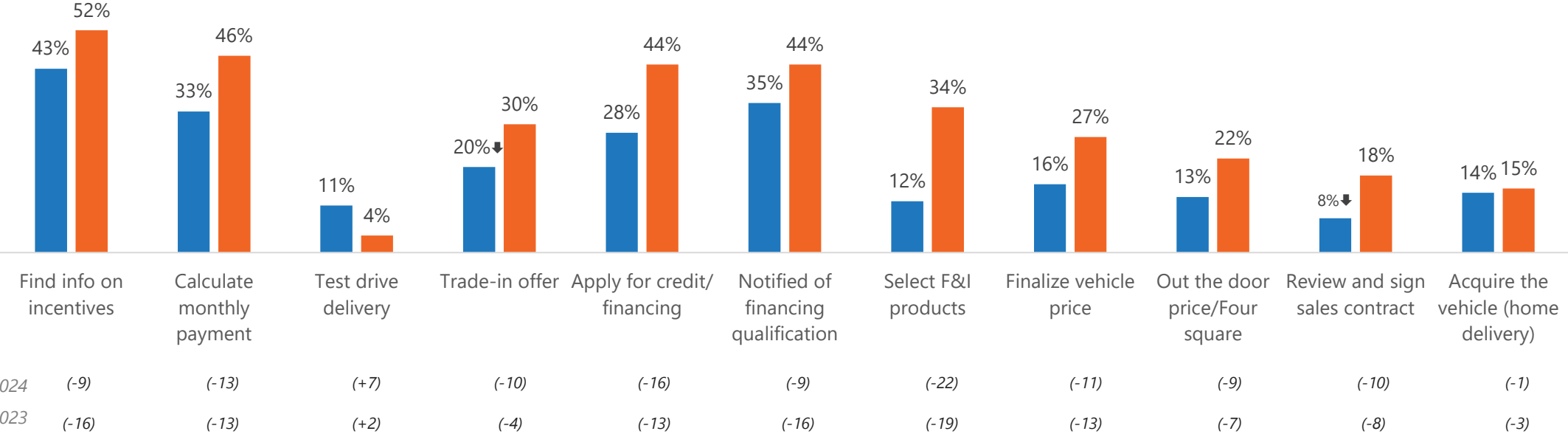
2024 Non-Luxury Import Buyers



■ % of buyers who completed activity online or at home
■ % of shoppers who prefer to complete activity online or at home
() = Gap between preference and actual behavior

2024 New Buyer Shopping Behaviors vs. Preference

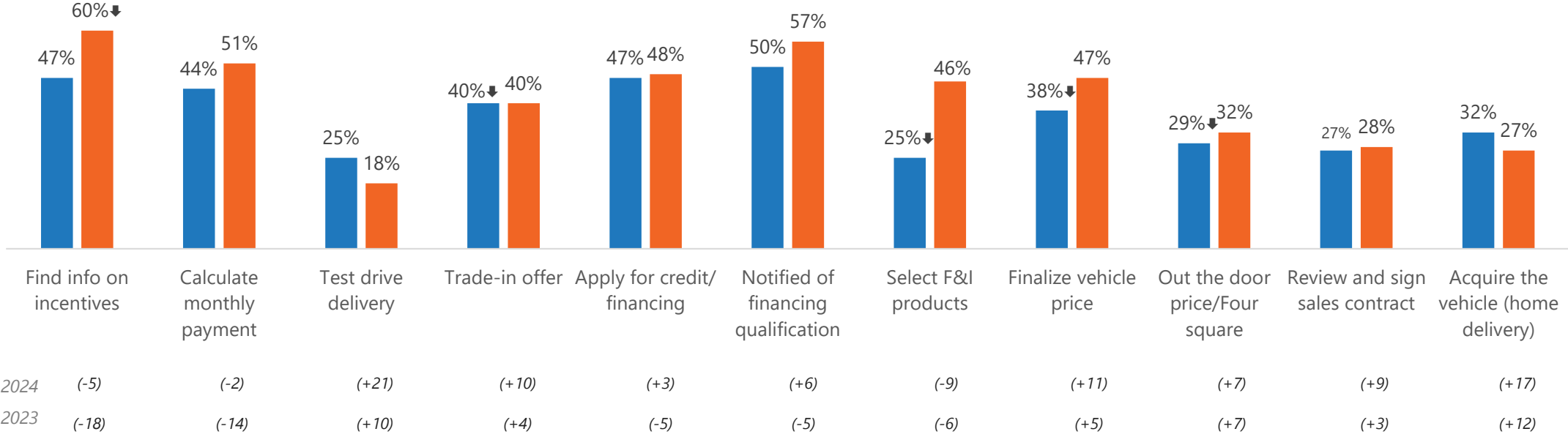
2024 Non-Luxury Domestic Buyers



■ % of buyers who completed activity online or at home
■ % of shoppers who prefer to complete activity online or at home
() = Gap between preference and actual behavior

2024 New Buyer Shopping Behaviors vs. Preference

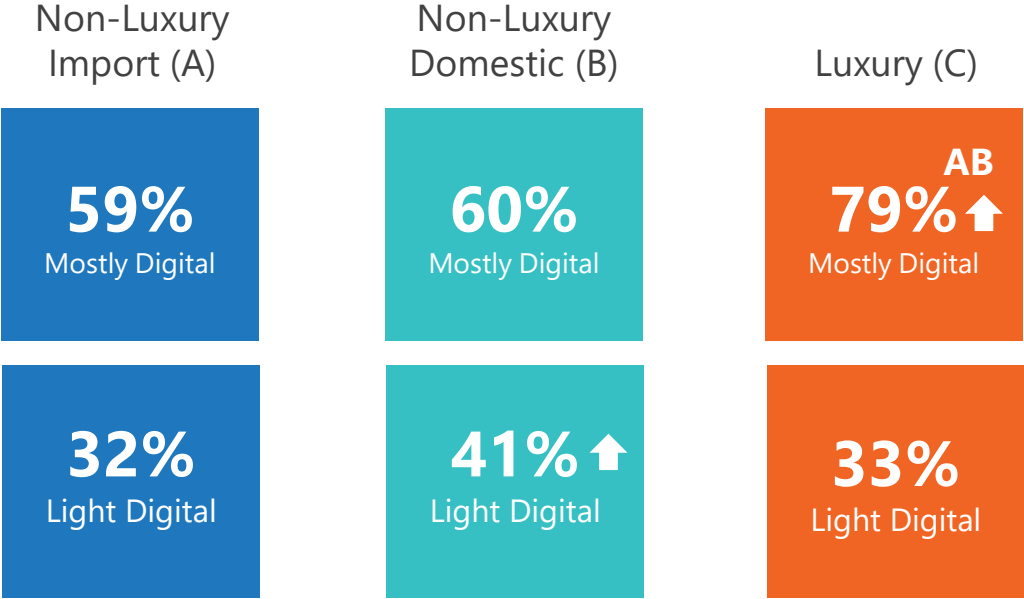
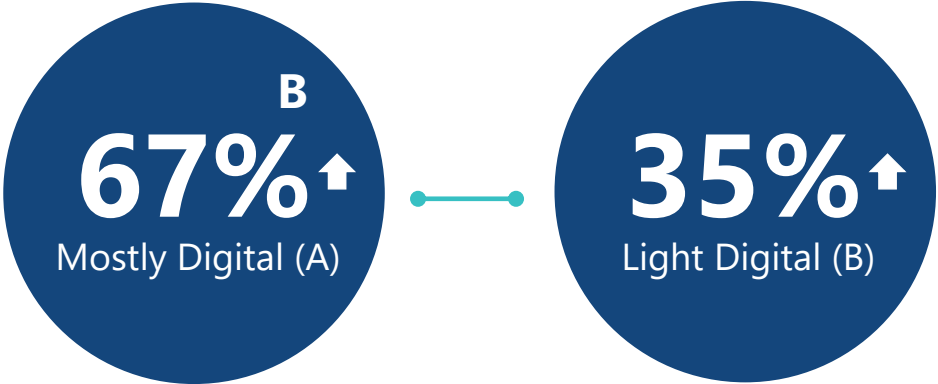
2024 Luxury Buyers



■ % of buyers who completed activity online or at home
■ % of shoppers who prefer to complete activity online or at home
() = Gap between preference and actual behavior

Mostly digital buyers are more likely than light digital buyers to say their experience was better

Better Shopping Experience In 2024 (New Buyers)



Mostly Digital buyers completed more than 50% of the steps in their buying journey online

Light Digital buyers completed 20% or less of the steps in their buying journey online

Mostly digital buyers have a more seamless transition to in-store

Satisfaction with ability to pick up in-store were left off online (%8-10)



Mostly Digital buyers completed more than 50% of the steps in their buying journey online

Light Digital buyers completed 20% or less of the steps in their buying journey online

